

ACADEMIC SCHEDULE FOR CLASS 48

CHAPTER I

General Items

1.1 Topic coding

A group of letters and numbers appears before the title of each academic activity such that each topic may be identified by code in the Curriculum and in this Academic Schedule. This coding system is provided and explained under Directive 3.0, 2009-2010 Curriculum.

1.2 Length of periods

The following table shows the length of each academic activity period:

PERIODS	DATES
PERIOD I - ADAPTING TO THE WASHINGTON, DC METROPOLITAN AREA	14/JUL/2008 – 14/AUG/2008
PERIOD II – CONCEPTUAL FOUNDATIONS	15/AUG/2008 – 19/SEP/2008
PERIOD III – STATE OF WORLD AFFAIRS	22/SEP/2008 – 24/OCT/2008
PERIOD IV – GLOBAL SECURITY INSTRUMENTS	27/OCT/2008 – 14/NOV/2008
PERIOD V – STATE OF AFFAIRS IN THE HEMISPHERE	17/NOV/2008 – 20/MAR/2009
PERIOD VI – HEMISPHERIC SECURITY INSTRUMENTS	23/MAR/2009 – 01/MAY/2009
PERIOD VII – APPLICATION OF TECHNIQUES AND KNOWLEDGE	04/MAY/2009 – 14/JUL/2009

1.3 Summary of academic activities per period

A quantitative summary that includes general and specific objectives for the academic activities that will take place during each respective period is also provided under Directive 3.0, 2009-2010 Curriculum.

CHAPTER II

ACADEMIC SCHEDULE

PERIOD I: ADAPTING TO THE WASHINGTON, DC, METROPOLITAN AREA

General objective: To instruct and familiarize students with issues related to the country's customs, legislation, housing, the school system, public transportation, driver's license requirements, I.D. cards, medical and car insurance, access to military facilities, and general information on moving to the Washington, D.C. metropolitan area. Students are also taught about how the College is organized and structured administratively, as well as what its functions are, and they learn about the general content of the curriculum. Lastly, students are given basic instruction on how to use the Microsoft Office suite and the College's computer network.

Length: 5 (five) weeks.

DAY	DATE	CODE	TOPIC	H R S	RESP.	SCOPE
MON	14/JUL		Opening 48 th Class			
	14/JUL	ADP-JC01-03OR	Registration of students and advisors	3	Course Director	Student and advisor registration; documentation submitted to IADC administrative staff for the processing I.D. cards.
	14/JUL	ADP-JC02-01OR	Orientation on Fort McNair ground rules	1	Course Director	Orientation on Fort McNair ground rules.
	14/JUL	ADP-JC03-01OR	Orientation on housing rental	1	Course Director	Orientation on housing rental and applicable laws.
TUES	15/JUL	ADP-JE01-03OR	Presentation about the IADC	3	Chief of Studies	Presentation on the most important aspects of the IADC.
	15/JUL	ADP-JC04-01OR	Welcome by the Director of the IADC	1	IADC Director	Official welcome by the IADC Director.

WED	16/JUL	ADP-JC05-01OR	Orientation on safety precautions in Washington, DC	1	Guest Services Office	Orientation on the main laws of Washington, DC, Virginia, and Maryland, that are relevant to students and their families: what to do in the event of an accident, carrying of weapons, rights and duties, and risky areas.
	16/JUL	ADP-JC06-01OR	Orientation on traffic laws and public transportation	1		Information on the rules of the road and public transportation in the Washington, DC metropolitan area.
	16/JUL	ADP-JC07-01OR	Orientation on drivers' licenses and vehicle purchasing	1		Orientation on how to obtain a driver's license in Washington, DC, Virginia, and Maryland and on purchasing vehicles, including information on applicable laws and insurance.
THU	17/JUL	ADP-JC08-01OR	Orientation on banking	1		Orientation on banking operations, credit and debit cards, and checks, as well as applicable laws.
	17/JUL	ADP-JE02-01OR	Orientation on opportunities to study for Master's Degrees	1		Orientation for students regarding the option to study for a Master's Degree with American University (AU) and/or the Universidad del Salvador de Argentina (USAL) while at the College.
	17/JUL	ADP-JC09-01OR	Orientation on the educational system	1		Orientation for families on the educational system in Washington, DC, Virginia, and Maryland.
FRI	18/JUL	ADP-JC10-01OR	Orientation on laws and general rules of conduct	1		Orientation on the main laws of Washington, DC and neighboring states that are relevant to students and their families.
	18/JUL	ADP-VV02-05VT	Visit to Ft. Myer / Ft. McNair	5	Trips and Visits Div.	Tour of Ft. Myer and Ft. McNair, identifying units, facilities, missions, and functions.
SAT	19/JUL					

SUN	20/JUL					
MON	21/JUL	ADP	Time for moving into the Washington, DC metropolitan area International students and their families settle into the Washington, DC metropolitan area			
TUES	22/JUL					
WED	23/JUL					
THU	24/JUL					
FRI	25/JUL					
SAT	26/JUL					
SUN	27/JUL					
MON	28/JUL	ADP	Time for moving into the Washington, DC metropolitan area International students and their families settle into the Washington, DC metropolitan area			
TUES	29/JUL					
WED	30/JUL					
THU	31/JUL					
FRI	01/AUG					
SAT	2/AUG					
SUN	3/AUG					
MON	04/AUG	ADP-IN01-01OR	Orientation on IADC regulations, manuals, and directives	1	Research Division	Orientation on IADC regulations, manuals, and directives that must be observed by all students and advisors.
	04/AUG	ADP-JC11-01OR	Orientation by the Course Director	1	Course Director	General orientation on students' responsibilities during the course, especially with respect to auditorium procedures and "duty student" service.
	04/AUG	ADP-JE03-01OR	Orientation by the Chief of Studies	1	Chief of Studies	Welcome and highlights of the activities that will take place throughout the school year, as well as the Chief of Studies' recommendations regarding academic performance and discipline.

	04/AUG	ADP-AA01-01OR	Orientation on the Academic Areas Division	1	Acadmc Areas Div.	Orientation on the organization and functions of the Academic Areas Division, as well as on the academic procedures adopted by the IADC, including their characteristics and rules, based on Manual 2.1.
	04/AUG	ADP-EV01-01OR	Evaluation Division	1	Evaluation Div.	Orientation on the evaluation process for academic activities (lectures, panels, seminars, committees, field trips, group work, individual projects, academic periods, etc.), and for student and final course evaluations.
	04/AUG	ADP-VV01-01OR	Academic field trips	1	Trips and Visits Div.	Orientation on the responsibilities of the Trips and Visits Division, the process used to organize a visit or field trip, and the planning of visits and field trips.
TUES	05/AUG	ADP-JE04-03OR	Orientation on the computer network	3	Comput. Services Office	Basic instruction on how to use the computer equipment, Microsoft Office software, Windows XP, PowerPoint, and the Internet; handing out of passwords, signing of the security protocol, and practical exercises on how to use the IADC network.
	05/AUG	ADP-SM01-01OR	Seminars Division	1	Seminars Division	Orientation on the responsibilities of the Seminars Division, the process used to put on a seminar and invite a speaker, costs, and available budget.
	05/AUG	ADP-EX01-01OR	Distance learning courses	1	Distance Learning Div.	Orientation on online self-evaluation courses available on the Web.

	05/AUG	ADP-JC12-01OR	The Class's Leadership Committee	1		Orientation on the Committee, how it's organized, its tasks, and procedures for designating its leaders in the IADC.
WED	06/AUG	ADP-JE05-03OR	Library and interpreters	3	Acadmc Areas Div.	Orientation on the IADC library's operations: procedures for obtaining materials, resources, hours of operation, and relationships with other libraries. The work of interpreters: organization and who they are.
	06/AUG	ADP-JE06-02OR	Master's Degree from AU/USAL	2	Registra. Office	Registration for the optional Master's Degree programs offered at the IADC.
	06/AUG	ADP-PL01-01OR	Plans and Programs Division	1	Plans and Pgms Div.	Orientation on the Plans and Programs Division's organization and functions, as well as the processes used to develop study curricula and plan weekly academic activities.
THU	07/AUG	ADP-IN02-01OR	Research Division	1	Research Division	Orientation on the organization and functions of the Research and Doctrine Division, as well as on the processes used to assign research papers and country studies, etc.
THU	07/AUG	FCO-AA01-05CL	Strategic analysis methodology for country study and committee work	5	Acadmc Areas Div.	To learn about and analyze the elements and variables involved in the development and security of the countries of the hemisphere by using basic tools and a prospective vision.
FRI	8/AUG	ADP-JE14-02AE	Ice breaker			Social gathering for students and their spouses and welcome cocktail offered by the College Administration.
SAT	9/AUG					

SUN	10/AUG					
MON	11/AUG	FCO-AA01-03CL	Strategic analysis methodology for country study and committee work	3	Acadmc Areas Div.	To learn about and analyze the elements and variables involved in the development and security of the countries of the hemisphere by using basic tools and a prospective vision.
	11/AUG	ADP-VV03-03VT	Visit to National Defense University (NDU)	3	Trips and Visits Div.	Visit to NDU headquarters to receive information on the mission, organization, and functions of its main academic centers.
TUES	12/AUG	FCO-AA01-03CL	Strategic analysis methodology for country study and committee work	3	Acadmc Areas Div.	To learn about and analyze the elements and variables involved in the development and security of the countries of the hemisphere by using basic tools and a prospective vision.
	12/AUG	ADP-VV04-04VT	Evening Parade	4	Trips and Visits Div.	Visit to the U.S. Marine Corps Monument in Washington, DC to witness the Marine Corps' traditional military parade.
WED	13/AUG	ADP-VV05-04VT	Tour of Washington, DC	4	Trips and Visits Div.	Tour of the main tourist attractions and headquarters of different international organizations and government agencies in the city of Washington, DC.
THU	14/AUG	FCO-AA01-05CL	Strategic analysis methodology for country study and committee work	5	Acadmc Areas Div.	To learn about and analyze the elements and variables involved in the development and security of the countries of the hemisphere by using basic tools and a prospective vision.
	14/AUG	ADP-JC13-01OR	Orientation on the course opening ceremony	1		Orientation on the general aspects of the IADC course opening ceremony.

PERIOD II: CONCEPTUAL FOUNDATIONS

General objective: To learn about and understand the different concepts, definitions, and terms used in State Theory and International Relations and use research techniques effectively in order to obtain pertinent information for conducting strategic analyses of different matters of national and hemispheric interest.

Length. 5 (five) weeks

FRI	15/AUG	FCO-JE01-02AE	Course Opening Ceremony	2	Chief of Studies	Opening Ceremony
SAT	16/AUG					
SUN	17/AUG					
DAY	DATE	CODE	TOPIC	H R S	RESP.	SCOPE
MON	18/AUG	FCO-AA02-06CL	Module I - AU: International Relations	6	Acadmc Areas Div. and AU	To learn the conceptual foundations and definitions related to State theory, politics, power, security, defense, development, and international relations.
TUES	19/AUG	FCO-AA02-06CL	Module I - AU: International Relations	6	Acadmc Areas Div. and AU	To learn the conceptual foundations and definitions related to State theory, politics, power, security, defense, development, and international relations.
WED	20/AUG	FCO-AA02-06CL	Module I - AU: International Relations	6	Acadmc Areas Div. and AU	To learn the conceptual foundations and definitions related to State theory, politics, power, security, defense, development, and international relations.
THU	21/AUG	FCO-AA02-06CL	Module I - AU: International Relations	6	Acadmc Areas Div. and AU	To learn the conceptual foundations and definitions related to State theory, politics, power, security, defense, development, and international relations.
FRI	22/AUG	FCO-AA02-06CL	Module I - AU: International	6	Acadmc Areas Div.	To learn the conceptual foundations and

			Relations		and AU	definitions related to State theory, politics, power, security, defense, development, and international relations.
SAT	23/AUG					
SUN	24/AUG					
MON	25/AUG	FCO-VV01-01OR	Orientation on the visits to OAS and IADB headquarters	1	Trips and Visits Div.	Orientation on things to bear in mind during the visits to the OAS and the IADB.
	25/AUG		Research period	5	Research Div.	Encourage academic research efforts.
TUES	26/AUG	FCO-VV02-06VT	Visit to the IADB	6	Trips and Visits Div.	Visit to the Inter-American Defense Board where presentations will be given about its mission, organization, functions, and future prospects.
WED	27/AUG	FCO-VV03-06VT	Visit to the headquarters of the Organization of American States (OAS).	6	Trips and Visits Div.	To learn about the OAS's structure and the services it provides.
THU	28/AUG	FCO-AA03-06CO	OAS entities and agencies	6	Acadmc Areas Div.	To learn about all of the OAS agencies and entities.
FRI	29/AUG	FCO-AA03-05CO	OAS entities and agencies	5	Acadmc Areas Div.	To learn about all of the OAS agencies and entities.
SAT	30/AUG					
SUN	31/AUG					
MON	01/SEP/08	LABOR DAY				
TUES	02/SEP	FCO-AA04-06CL	Scientific research techniques	6	Acadmc Areas Div.	To learn about and put into practice the scientific research methods and techniques that are most appropriate for the research papers assigned at the IADC.
WED	03/SEP	FCO-AA04-06CL	Scientific research techniques	6	Acadmc Areas Div.	To learn about and put into practice the scientific research methods and techniques that are

						most appropriate for the research papers assigned at the IADC.
THU	04/SEP	FCO-AA04-06CL	Scientific research techniques	6	Acadmc Areas Div.	To learn about and put into practice the scientific research methods and techniques that are most appropriate for the research papers assigned at the IADC.
FRI	05/SEP	FCO-AA04-06CL	Scientific research techniques	6	Acadmc Areas Div.	To learn about and put into practice the scientific research methods and techniques that are most appropriate for the research papers assigned at the IADC.
SAT	6/SEP					
SUN	7/SEP					
MON	8/SEP	FCO-AA05-06CL	Module I - USAL: Fundamentals of Defense and Security	6	Acadmc Areas Div. and USAL	To analyze the different theoretical, practical, and historical concepts, models, and focuses of security and defense.
TUES	9/SEP	FCO-AA05-06CL	Module I - USAL: Fundamentals of Defense and Security	6	Acadmc Areas Div. and USAL	To analyze the different theoretical, practical, and historical concepts, models, and focuses of security and defense.
WED	10/SEP	FCO-AA05-06CL	Module I - USAL: Fundamentals of Defense and Security	6	Acadmc Areas Div. and USAL	To analyze the different theoretical, practical, and historical concepts, models, and focuses of security and defense.
THU	11/SEP	FCO-AA05-06CL	Module I - USAL: Fundamentals of Defense and Security	6	Acadmc Areas Div. and USAL	To analyze the different theoretical, practical, and historical concepts, models, and focuses of security and defense.
FRI	12/SEP	FCO-AA05-06CL	Module I - USAL: Fundamentals of Defense and Security	6	Acadmc Areas Div. and USAL	To analyze the different theoretical, practical, and historical concepts, models, and focuses of security and defense.
SAT	13/SEP					

SUN	14/SEP					
MON	15/SEP	FCO-AA06-06CL	Module II - USAL: Strategic data and analysis	6	Acadmc Areas Div. and USAL	To learn about the concepts and elements related to strategic data.
TUES	16/SEP	FCO-AA06-06CL	Module II - USAL: Strategic data and analysis	6	Acadmc Areas Div. and USAL	To learn about the concepts and elements related to strategic data.
WED	17/SEP	FCO-AA06-06CL	Module II - USAL: Strategic data and analysis	6	Acadmc Areas Div. and USAL	To learn about the concepts and elements related to strategic data.
THU	18/SEP	FCO-AA06-06CL	Module II - USAL: Strategic data and analysis	6	Acadmc Areas Div. and USAL	To learn about the concepts and elements related to strategic data.
FRI	19/SEP	FCO-AA06-04CL	Module II - USAL: Strategic data and analysis	4	Acadmc Areas Div. and USAL	To learn about the concepts and elements related to strategic data.
	19/SEP	FCO-JC01-01AE	Election of the class president and committees	1	Course Director	Process of electing the class president and committees.
	19/SEP	FCO-JC02-01OR	Orientation on the Student Association and Foundation	1	Course Director	Information on the Student Association and Foundation, membership, purpose, etc.
SAT	20/SEP					
SUN	21/SEP					
PERIOD III: STATE OF WORLD AFFAIRS						
<p>General objective: To learn about the current situation in the countries of the world in order to determine their impact on security in the American hemisphere and also to learn about the main factors that influence how the defense sector adapts to internal changes and conditions in countries, with special emphasis on the American hemisphere.</p> <p style="text-align: center;">Length. 5 (five) weeks.</p>						
MON	22/SEP	SMU-AA01-06CL	Module III - USAL: Transnational	6	Acadmc. Areas Div.	To understand and identify the types and

			Threats		and USAL	nature of transnational threats.
TUES	23/SEP	SMU-AA01-06CL	Module III - USAL: Transnational Threats	6	Acadmc. Areas Div. and USAL	To understand and identify the types and nature of transnational threats.
WED	24/SEP	SMU-AA01-06CL	Module III - USAL: Transnational Threats	6	Acadmc. Areas Div. and USAL	To understand and identify the types and nature of transnational threats.
THU	25/SEP	SMU-AA01-05CL	Module III - USAL: Transnational Threats	5	Acadmc. Areas Div. and USAL	To understand and identify the types and nature of transnational threats.
	25/SEP	SMU-AA02-01OR	Orientation on the CHDS Module: "Transformation of the Defense Sector"	1	Distance Learning Div. and NDU	Orientation on the "Transformation of the Defense Sector" Module.
FRI	26/SEP	SMU-AA01-05CL	Module III - USAL: Transnational Threats	5	Acadmc Areas Div. and USAL	To understand and identify the types and nature of transnational threats.
	26/SEP	SMU-VV01-01OR	Orientation on the trips to Gettysburg and New York.	1	Trips and Visits Div.	Presentation of the main things to bear in mind during the upcoming trip and visits.
SAT	27/SEP					
SUN	28/SEP					
MON	29/SEP	SMU-AA03-06AM	CHDS Module: "Transformation of the Defense Sector"	6	Acadmc Areas Div. and NDU	To understand the processes of reform in the defense sector and the armed forces.
TUES	30/SEP	SMU-AA03-06AM	CHDS Module: "Transformation of the Defense Sector"	6	Acadmc Areas Div. and NDU	To understand the processes of reform in the defense sector and the armed forces.
WED	01/OCT/08	SMU-AA03-06AM	CHDS Module: "Transformation of the Defense Sector"	6	Acadmc Areas Div. and NDU	To understand the processes of reform in the defense sector and the armed forces.
THU	02/OCT	SMU-AA03-06AM	CHDS Module: "Transformation of the Defense Sector"	6	Acadmc Areas Div. and NDU	To understand the processes of reform in the defense sector and the armed forces.

FRI	03/OCT	SMU-AA03-05AM	CHDS Module: "Transformation of the Defense Sector"	5	Acadmc Areas Div. and NDU	To understand the processes of reform in the defense sector and the armed forces.
SAT	04/OCT					
SUN	05/OCT	Academic field trip to Gettysburg and New York				
MON	06/OCT	SMU-VA02-30VE	Academic field trip to Gettysburg and New York	30	Trips and Visits Div.	Visits to the main sites of academic and cultural interest; international organizations and their main functions.
TUES	07/OCT					
WED	08/OCT					
THU	09/OCT					
FRI	10/OCT		Research period	6	Research Division	Encourage academic research efforts.
SAT	11/OCT					
SUN	12/OCT					
MON	13/OCT	COLUMBUS DAY				
TUES	14/OCT	SMU-AA05-02CO	The general state of the world	2	Acadmc Areas Div.	View of the current economic, political, and military situation, as well as forecasts.
	14/OCT	SMU-AA06-02CO	The international monetary system: analysis and perspectives	2	Acadmc Areas Div.	To learn about international economic trends; the euro and its impact on the dollar as a monetary system.
	14/OCT	SMU-AA07-02CO	The current situation in China	2	Acadmc Areas Div.	To learn about the political, military, economic, and socio-cultural situation in China and its influence on the American hemisphere.
WED	15/OCT		Sports – Circle of Friends	6	Course Director	Participation in sports activities.
THU	16/OCT	SMU-AA08-03CO	The current situation in Asia	3	Acadmc Areas Div.	To learn about the development of political, economic, social, and military ties among the nations of Asia, the convergence of interests among the actors in this region, and possible points of tension both inside and outside this area. The case of Kashmir.

	16/OCT	SMU-VV03-01OR	Orientation on the visits to the U.S. Department of State and Department of Justice	1	Trips and Visits Div.	Orientation on the visit to the U.S. Department of State
	16/OCT	SMU-IN01-01OR	Orientation on the country studies	1	Research Division	Presentation of the Directive; assignment of projects and presentation dates.
	16/OCT		Research period	1	Research Division	Encourage academic research efforts.
FRI	17/OCT	SMU-AA09-02CO	Islamic fundamentalism and its influence in the world	2	Acadmc Areas Div.	Islamic fundamentalism and Zionism: Origins, philosophy, goals, objectives, methods, organization, prospects, and their relations in the hemisphere.
	17/OCT	SMU-AA10-02CO	The current situation in the Middle East	2	Acadmc Areas Div.	To learn about the development of political, economic, social, and military ties among the nations of the Middle East, the convergence of interests among the actors in this region, and possible points of tension.
	17/OCT	SMU-AA11-02CO	The Israeli-Palestinian conflict	2	Acadmc Areas Div.	To learn about the evolution of the Israeli-Palestinian conflict and the current political, military, and economic splits in the region.
SAT	18OCT					
SUN	19/OCT					
MON	20/OCT	SMU-VV04-06VA	Visit to the U.S. Department of State and Department of Justice	6	Trips and Visits Div.	To learn about their missions, structures, and operations from the perspective of hemispheric security and defense.
TUES	21/OCT	SMU-AA12-02CO	Current situation in Iraq	2	Acadmc Areas Div.	To learn about Iraq's political, economic, military, and socio-cultural situation.

	21/OCT	SMU-AA13-02CO	The current situation in Iran	2	Acadmc Areas Div.	To learn about Iran's political, military, and economic situation, with an emphasis on its atomic aspirations.
	21/OCT	SMU-AA14-02CO	The current situation in Afghanistan	2	Acadmc Areas Div.	To learn about Afghanistan's political and military situation.
WED	22/OCT	SMU-AA15-03CO	The current situation in Europe	3	Acadmc Areas Div.	To learn about the development of political, economic, social, and military ties among the nations of Europe, the convergence of interests among the actors in this region, and possible points of tension both inside and outside this area.
	22/OCT	SMU-AA16-03CO	The current situation in Russia	3	Acadmc Areas Div.	To learn about Russia's, political, military, economic, and psycho-social situation.
THU	23/OCT	SMU-AA17-04CO	The current situation in sub-Saharan Africa	4	Acadmc Areas Div.	To learn about the development of political, economic, social, and military ties among the nations of sub-Saharan Africa, the convergence of interests among the actors in this region, and possible points of tension both inside and outside this area.
	23/OCT	SMU-AA18-02CO	The global energy situation	2	Acadmc Areas Div.	To examine petroleum as a strategic resource for countries' economies. To identify existing alternative energy sources and those that may potentially be developed.
FRI	24/OCT	SMU-AA19-03CO	Antarctica	3	Acadmc Areas Div.	To learn about the continent's current political and economic situation, international laws, and occupation theories.

	24/OCT		Research period	3	Research Division	Encourage academic research efforts.
SAT	25/OCT					
SUN	26/OCT					
<p>PERIOD IV: INTERNATIONAL SECURITY INSTRUMENTS</p> <p>General objective: To learn about, identify, and analyze security organizations and instruments used internationally.</p> <p>Length. This academic period lasts 3 (three) weeks.</p>						
MON	27/OCT	ISM-AA01-06CO	Module II - AU: International Security Instruments and Institutional Leadership	6	Acadmc Areas Div. and AU	To learn about security organizations and instruments used internationally.
TUES	28/OCT	ISM-AA01-06CO	Module II - AU: International Security Instruments and Institutional Leadership	6	Acadmc Areas Div. and AU	To learn about security organizations and instruments used internationally.
WED	29/OCT	ISM-AA01-06CO	Module II - AU: International Security Instruments and Institutional Leadership	6	Acadmc Areas Div. and AU	To learn about security organizations and instruments used internationally.
THU	30/OCT	ISM-AA01-06CO	Module II - AU: International Security Instruments and Institutional Leadership	6	Acadmc Areas Div. and AU	To learn about security organizations and instruments used internationally.
FRI	31/OCT	ISM-AA01-04CO	Module II - AU: International Security Instruments and Institutional Leadership	4	Acadmc Areas Div. and AU	To learn about security organizations and instruments used internationally.
	31/OCT		Research period	2	Research Division	Encourage academic research efforts.

SAT	01/NOV/08					
SUN	02/NOV					
MON	03/NOV	ISM-AA02-05CL	Module III - AU: The Media and the Armed Forces	5	Acadmc Areas Div. and AU	To analyze the role of the media in international relations.
	03/NOV		Research period	1	Research Division	Encourage academic research efforts.
TUES	04/NOV	ISM-AA02-04CL	Module III - AU: The Media and the Armed Forces	4	Acadmc Areas Div. and AU	To analyze the role of the media in international relations.
	04/NOV		Research period	2	Research Division	To encourage academic research efforts.
WED	05/NOV	ISM-AA02-06CL	Module III - AU: The Media and the Armed Forces	6	Acadmc Areas Div. and AU	To analyze the role of the media in international relations.
THU	06/NOV	ISM-AA02-06CL	Module III - AU: The Media and the Armed Forces	6	Acadmc Areas Div. and AU	To analyze the role of the media in international relations.
FRI	07/NOV	ISM-AA02-05CL	Module III - AU: The Media and the Armed Forces	5	Acadmc Areas Div. and AU	To analyze the role of the media in international relations.
	07/NOV	ISM-SM01-01OR	Orientation on the Civilian-Military Relations workshop	1	Seminars Division	Orientation on the seminar for students.
SAT	08/NOV					
SUN	09/NOV					
MON	10/NOV		Research period	6	Research Division	To foster academic research efforts.
TUES	11/NOV	VETERANS DAY				

WED	12/NOV	ISM-SM02-06TA	Workshop: Civilian-Military Relations	6	Seminars Division	To learn about and identify the growing value of civilian-military relations and identify those elements that help foster understanding and strengthen cooperation among the actors involved in hemispheric defense and security.
THU	13/NOV	ISM-SM02-06TA	Workshop: Civilian-Military Relations	6	Seminars Division	To learn about and identify the growing value of civilian-military relations and identify those elements that help foster understanding and strengthen cooperation among the actors involved in hemispheric defense and security.
FRI	14/NOV	ISM-SM02-06TA	Workshop: Civilian-Military Relations	6	Seminars Division	To learn about and identify the growing value of civilian-military relations and identify those elements that help foster understanding and strengthen cooperation among the actors involved in hemispheric defense and security.
SAT	15/NOV					
SUN	16/NOV					
PERIOD V: THE STATE OF AFFAIRS IN THE HEMISPHERE						
<p>General objective: To analyze regional political, social, economic, and military issues and determine the impact they have on the hemispheric security system.</p> <p>Length. 18 (eighteen) weeks.</p>						
MON	17/NOV	SHE-AA02-02CO	The general state of affairs in ARGENTINA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.

	17/NOV	SHE-AA03-02CO	Hemispheric policy perspectives	2	Acadmc Areas Div.	Vision of the hemisphere from the perspective of the OAS.
	17/NOV	SHE-VV01-01OR	Orientation on the visit to the Pentagon	1	Trips and Visits Div.	Orientation on the visit to the Pentagon.
	17/NOV	SHE-VV03-01OR	Orientation on the visit to Quantico	1	Trips and Visits Div.	Orientation on the visit to Quantico, VA.
TUES	18/NOV	SHE-VV02-05VT	Visit to the Pentagon	5	Trips and Visits Div.	To learn about the structure and missions of the U.S. armed forces.
WED	19/NOV	SHE-VV04-06VT	Visit to the Training and Doctrine Center and the U.S. Marine Corps Museum in Quantico, VA	6	Trips and Visits Div.	Guided tour and presentation of the mission, organization, and functions of the Training and Doctrine Center, as well as a cultural visit to the U.S. Marine Corps Museum.
THU	20/NOV	SHE-AA04-02CO	The general state of affairs in BOLIVIA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	20/NOV	SHE-AA05-02CO	The general state of affairs in BRAZIL	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	20/NOV	SHE-AA06-02CO	The general state of affairs in CANADA	2	Acadmc Areas Div.	To understand Canada's internal political situation. Canada's relations with the United States and its influence in the continent.
FRI	21/NOV	SHE-AA07-02CO	The general state of affairs in the CARIBBEAN	2	Acadmc Areas Div.	To understand the current political and military situation in the main countries of this sub-region. Their influence in the Caribbean Basin, regional mechanisms for political dialogue, and

						relations with countries outside this sub-region. CARICOM. The Association of Caribbean States and the Organization of Eastern Caribbean States (OECS).
	21/NOV	SHE-AA08-02CO	The general state of affairs in the DOMINICAN REPUBLIC	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	21/NOV	SHE-AA09-02CO	The general state of affairs in COLOMBIA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
SAT	22/NOV					
SUN	23/NOV					
MON	24/NOV	SHE-SM01-01OR	Orientation on the "Complex Emergencies and Disasters" seminar	1	Seminars Division	Presentation of the seminar schedule and orientation.
	24/NOV	SHE-AA10-02CO	The general state of affairs in COSTA RICA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	24/NOV	SHE-AA11-02CO	The general state of affairs in CHILE	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	24/NOV		Research period	1	Research Division	To foster academic research efforts.

TUES	25/NOV	SHE-AA12-02CO	The general state of affairs in ECUADOR	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	25/NOV	SHE-AA13-02CO	The general state of affairs in EL SALVADOR	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	25/NOV	SHE-AA14-02CO	The general state of affairs in GUATEMALA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
WED	26/NOV	SHE-AA15-02CO	The general state of affairs in GUYANA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	26/NOV	SHE-AA16-02CO	The general state of affairs in HONDURAS	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	26/NOV	SHE-VV05-01OR	Orientation on the visit to the U.S. Naval Academy in Annapolis, MD	1	Trips and Visits Div.	Orientation on things to bear in mind during the visit to the Naval Academy.
	26/NOV	SHE-JE01-02AE	Thanksgiving lunch	1	Protocol	Thanksgiving Day Celebration.
THU	27/NOV	THANKSGIVING DAY				
FRI	28/NOV		Research period	6	Research Division	To foster academic research efforts.
SAT	29/NOV					
SUN	30/NOV					

MON	01/DEC	SHE-AA17-02CO	The general state of affairs in MEXICO	2	Acadmc Areas Div.	To understand Mexico's internal situation and its influence in the continent, particularly in the Caribbean region. Continental and Island. Mexico's relations with the United States, including current items on the bilateral agenda.
	01/DEC	SHE-AA18-02CO	The general state of affairs in NICARAGUA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	01/DEC	SHE-AA19-02CO	The general state of affairs in PANAMA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
TUES	02/DEC	SHE-VV06-06VT	Visit to the U.S. Naval Academy in Annapolis, MD.	6	Trips and Visits Div.	To learn about the Academy's mission and structure, as well as the courses it offers.
WED	03/DEC	SHE-SM02-06SM	Seminar: "Complex Emergencies and Disasters"	6	Seminar Division	To learn about those factors and elements that should be taken into consideration when planning the civilian-military response to complex emergencies and disasters.
THU	04/DEC	SHE-SM02-06SM	Seminar: "Complex Emergencies and Disasters"	6	Seminar Division	To learn about those factors and elements that should be taken into consideration when planning the civilian-military response to complex emergencies and disasters.
FRI	05/DEC	SHE-SM02-05SM	Seminar: "Complex Emergencies and Disasters"	5	Seminar Division	To learn about those factors and elements that should be taken into consideration when planning the civilian-military response to complex emergencies and disasters.

	05/DEC	SHE-IN01-01OR	Orientation on Committee 1: "Assessment of the Global Situation"	1	Research Div.	"Assessment of the Global Situation".
	05/DEC	SHE-JE02-03AE	CHRISTMAS AND NEW YEAR'S GALA	-		IADB
SAT	06/DEC					
SUN	07/DEC					
MON	08/DEC	SHE-AA20-02CO	The general state of affairs in PERU	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	08/DEC	SHE-AA21-02CO	The general state of affairs in URUGUAY	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
	08/DEC	SHE-AA22-02CO	The general state of affairs in VENEZUELA	2	Acadmc Areas Div.	To understand the country's current political situation. Principal points of its foreign policy on both a regional and hemispheric level.
TUES	09/DEC	SHE-IN02-06CM	Committee 1: "Assessment of the Global Situation"	6	Research Division	To analyze the fundamental aspects of the global situation in the different spheres of power.
WED	10/DEC	SHE-IN02-06CM	Committee 1: "Assessment of the Global Situation"	6	Research Division	To analyze the fundamental aspects of the global situation in the different spheres of power.
THU	11/DEC	SHE-IN02-06CM	Committee 1: "Assessment of the Global Situation"	6	Research Division	To analyze the fundamental aspects of the global situation in the different spheres of power.
FRI	12/DEC	SHE-IN02-06CM	Committee 1: "Assessment of the Global Situation"	6	Research Division	To analyze the fundamental aspects of the global situation in the different spheres of power.

SAT	13/DEC					
SUN	14/DEC					
MON	15/DEC	WINTER RECESS				
TUES	16/DEC					
WED	17/DEC					
THU	18/DEC					
FRI	19/DEC					
SAT	20/DEC					
SUN	21/DEC					
MON	22/DEC	WINTER RECESS				
TUES	23/DEC					
WED	24/DEC					
THU	25/DEC					
FRI	26/DEC					
SAT	27/DEC					
SUN	28/DEC					
MON	29/DEC	WINTER RECESS				
TUES	30/DEC					
WED	31/DEC					
THU	01/JAN/09	NEW YEAR'S DAY				
FRI	02/JAN		Research period	6	Research Division	To foster academic research efforts.
SAT	03/JAN					
SUN	04/JAN					

MON	05/JAN	SHE-AA23-06CL	Module IV - AU: The International Economy and Economic Policy	6	Acadmc Areas Div. and AU	To open the way for students to understand, analyze, and identify the causes and possible consequences of the global economic situation, and specifically, the economic situation of the hemisphere's different countries, on national security.
TUES	06/JAN	SHE-AA23-06CL	Module IV - AU: The International Economy and Economic Policy	6	Acadmc Areas Div. and AU	To open the way for students to understand, analyze, and identify the causes and possible consequences of the global economic situation, and specifically, the economic situation of the hemisphere's different countries, on national security.
WED	07/JAN	SHE-AA23-06CL	Module IV - AU: The International Economy and Economic Policy	6	Acadmc Areas Div. and AU	To open the way for students to understand, analyze, and identify the causes and possible consequences of the global economic situation, and specifically, the economic situation of the hemisphere's different countries, on national security.
THU	08/JAN	SHE-AA23-06CL	Module IV - AU: The International Economy and Economic Policy	6	Acadmc Areas Div. and AU	To open the way for students to understand, analyze, and identify the causes and possible consequences of the global economic situation, and specifically, the economic situation of the hemisphere's different countries, on national security.

FRI	09/JAN	SHE-AA23-05CL	Module IV - AU: The International Economy and Economic Policy	5	Acadmc Areas Div. and AU	To open the way for students to understand, analyze, and identify the causes and possible consequences of the global economic situation, and specifically, the economic situation of the hemisphere's different countries, on national security.
	09/JAN	SHE-SM03-01OR	Orientation: "Peacekeeping Operations"	1	Seminars Division And CDA	To provide orientation to students on this seminar.
SAT	10/JAN					
SUN	11/JAN					
MON	12/JAN	SHE-SM04-06SM	Seminar: "Peacekeeping Operations"	6	Seminars Division and CDA	To provide a general understanding of the nature and primary features of peacekeeping operations.
TUES	13/JAN	SHE-SM04-06SM	Seminar: "Peacekeeping Operations"	6	Seminars Division and CDA	To provide a general understanding of the nature and primary features of peacekeeping operations.
WED	14/JAN	SHE-SM04-06SM	Seminar: "Peacekeeping Operations"	6	Seminars Division and CDA	To provide a general understanding of the nature and primary features of peacekeeping operations.
THU	15/JAN	SHE-SM04-06SM	Seminar: "Peacekeeping Operations"	6	Seminars Division and CDA	To provide a general understanding of the nature and primary features of peacekeeping operations.

FRI	16/JAN	SHE-SM04-06SM	Seminar: "Peacekeeping Operations"	6	Seminars Division and CDA	To provide a general understanding of the nature and primary features of peacekeeping operations.
SAT	17/JAN					
SUN	18/JAN					
MON	19/JAN	MARTIN LUTHER KING DAY				
TUES	20/JAN		Research period	6	Research Division	To foster academic research efforts.
WED	21/JAN	SHE-AA25-02CO	The current situation in the hemisphere	2	Acadmc Areas Div.	A review of the situation in the Americas—including political, economic, military, and social prospects—by an expert.
	21/JAN	SHE-AA26-02CO	U.S. foreign policy toward Latin America	2	Acadmc Areas Div.	A review of government policies directed at the Latin America given by a representative of the U.S. government.
	21/JAN	SHE-AA27-02CO	Drugs in the hemisphere	2	Acadmc Areas Div.	A review of the situation given by an expert.
THU	22/JAN	SHE-AA28-02CO	The population and migration in the hemisphere	2	Acadmc Areas Div.	To analyze the make-up and distribution of the hemisphere's population. To understand the phenomenon of internal and external migration, causes and effects.
	22/JAN	SHE-AA29-01CO	Education in the hemisphere	1	Acadmc Areas Div.	To describe the state of education and education policy in the hemisphere.
	22/JAN	SHE-AA30-01CO	Labor and social security in the hemisphere	1	Acadmc Areas Div.	To understand the labor situation in the hemisphere, noting distinct characteristics in the different regions.
	22/JAN	SHE-AA31-01CO	Religion in the hemisphere	1	Acadmc Areas Div.	To analyze the evolution of different religions in the hemisphere and their

						relationships with the nucleus of society, namely, the family, education, and politics.
	22/JAN	SHE-AA32-01CO	Health care in the hemisphere	1	Acadmc Areas Div.	To describe and analyze the status of health care in the hemisphere as well as existing health care policies.
FRI	23/JAN	SHE-AA33-02CO	Terrorism in the hemisphere	2	Acadmc Areas Div.	Definition, historical background, characteristics, causes, methods, and forms of terrorism. Tactics and strategies. Different groups in the hemisphere. The Inter-American System and the fight against terrorism.
	23/JAN	SHE-AA34-02CO	Role of and trends in the hemisphere's armed forces	2	Acadmc Areas Div.	To understand the situation in the hemisphere, noting distinct characteristics in the different regions.
	23/JAN	SHE-AA35-02CO	The role of the U.S. National Guard	2	Acadmc Areas Div.	To examine the role of the U.S. National Guard from a defense and national security point of view.
SAT	24/JAN					
SUN	25/JAN					
MON	26/JAN	SHE-AA37-02CO	Scientific, technological, and industrial development in the hemisphere	2	Acadmc Areas Div.	To learn about the current status of scientific, technological, and industrial development in the region, existing difficulties, and prospects for development.

	26/JAN	SHE-AA38-02CO	Natural resources and the environment in the hemisphere	2	Acadm Areas Div.	To learn about how natural resources are being used and the economic effects this has on the region. To learn about the recurring costs of policies designed to protect the environment.
	26/JAN	SHE-AA39-02CO	NAFTA: Current status and prospects	2	Acadm Areas Div.	To learn about the successes and difficulties related to the implementation of NAFTA for the countries involved in this regional economic block; perspectives on its implementation.
TUES	27/JAN	SHE-AA36-01CO	Debt in the hemisphere	1	Acadm Areas Div.	To learn about the impact of foreign and domestic debt on the economies of the hemisphere.
	27/JAN	SHE-AA40-02CO	SICA (Central American Integration System): Current status and prospects	2	Acadm Areas Div.	To learn about the successes and difficulties related to the implementation of SICA for the countries involved in this regional economic block.
	27/JAN	SHE-AA41-02CO	CARICOM: Current status and prospects	2	Acadm Areas Div.	To learn about the successes and difficulties related to the implementation of CARICOM for the countries involved in this regional economic block.
	27/JAN	SHE-VV07-01OR	Orientation on the visit to the Inter-American Development Bank (IDB) and the World Bank (WB)	1	Trips and Visits Div.	Orientation on the main things to bear in mind regarding this visit.
WED	28/JAN		Research period	6	Research Division	To foster academic research efforts.

THU	29/JAN	SHE-VV08-06VT	Visit to the World Bank (WB) and the Inter-American Development Bank (IDB)	6	Trips and Visits Div.	To learn about these institutions' missions, organization, and operations.
FRI	30/JAN	SHE-AA42-02CO	MERCOSUR: Current situation and prospects	2	Acadmc Areas Div.	To learn about the successes and difficulties related to the implementation of MERCOSUR by the countries involved in this regional economic block.
	30/JAN	SHE-AA43-02CO	The Andean Pact: Current situation and prospects	2	Acadmc Areas Div.	To learn about the successes and difficulties related to the implementation of the Andean Pact by the countries involved in this regional economic block.
	30/JAN		Research period	2	Research Division	To foster academic research efforts.
SAT	31/JAN					
SUN	01/FEB/09					
MON	02/FEB	SHE-AA44-03PA	Free Trade Area of the Americas (FTAA)	3	Acadmc Areas Div.	To learn about the trade of goods and protectionist and health-related barriers; provide perspectives on economic integration in the hemisphere.
	02/FEB	SHE-AA45-03PA	North America	3	Acadmc Areas Div.	Panel of experts on North America: political, economic, military, and social issues.
TUES	03/FEB		Research period	6	Research Division	To foster academic research efforts.
WED	04/FEB	SHE-AA46-03PA	Central America and the Caribbean	3	Acadmc Areas Div.	Panel of experts on Central America and the Caribbean: political, economic, military, and social issues.

	04/FEB	SHE-AA47-03PA	South America	3	Acadm Areas Div.	Panel of experts on South America: political, economic, military, and social issues.
THU	05/FEB		Sports – Circle of Friends.	4	Course Director	Participation in sports activities.
	05/FEB	SHE-IN03-01OR	Orientation on “country study” projects	1	Research Division	Orientation on presenting country studies.
	05/FEB		Research period	1	Research Division	To foster academic research efforts.
FRI	06/FEB		Research period for students	6	Research Division	To foster academic research efforts.
SAT	07/FEB					
SUN	08/FEB					
MON	09/FEB	SHE-IN04-06PR	“Country Studies” presentations	6	Research Division	To examine the political, economic, social, and military aspects of each country in the hemisphere.
TUES	10/FEB	SHE-IN04-06PR	“Country Studies” presentations	6	Research Division	To examine the political, economic, social, and military aspects of each country in the hemisphere.
WED	11/FEB	SHE-IN04-06PR	“Country Studies” presentations	6	Research Division	To examine the political, economic, social, and military aspects of each country in the hemisphere.
THU	12/FEB	SHE-IN04-06PR	“Country Studies” presentations	6	Research Division	To examine the political, economic, social, and military aspects of each country in the hemisphere.
FRI	13/FEB	SHE-IN04-05PR	“Country Studies” presentations	5	Research Division	To examine the political, economic, social, and military aspects of each country in the hemisphere.
	13/FEB	SHE-VV09-01OR	Orientation on the visits to the U.S. Capitol and the White House	1	Trips and Visits Div.	Orientation on things to bear in mind during the visits to the U.S. Capitol and the White House.
SAT	14/FEB					
SUN	15/FEB					

MON	16/FEB	PRESIDENT'S DAY				
TUES	17/FEB	SHE-AA48-12TA /ISM-AA03-06TA	Workshop: The Commander and the Media	6	Acadmc Areas Div.	To learn about those factors that help military leaders have a successful relationship with the media.
WED	18/FEB	SHE-AA48-12TA /ISM-AA03-06TA	Workshop: The Commander and the Media	6	Acadmc Areas Div.	To learn about those factors that help military leaders have a successful relationship with the media.
THU	19/FEB	SHE-VV10-06VT	Visit to the U.S. Capitol	6	Trips and Visits Div.	To learn about the U.S. Capitol's history, mission, organization, and functions.
FRI	20/FEB	SHE-VV11-06VT	Visit to the White House	6	Trips and Visits Div.	To learn about the White House's history, mission, and functions.
SAT	21/FEB					
SUN	22/FEB					
MON	23/FEB	SHE-IN06-05CM	Committee 2. "Assessment of the Hemispheric Situation"	5	Research Division	To analyze the basic aspects of the hemispheric situation in terms of different spheres of power.
		SHE-SM05-01OR	Orientation on the "Threats, Concerns, and other Challenges to Hemispheric Security" seminar	1	Research Division	Presentation of the seminar's directive and orientation.
TUES	24/FEB	SHE-IN06-05CM	Committee 2. "Assessment of the Hemispheric Situation"	5	Research Division	To analyze the basic aspects of the hemispheric situation in terms of different spheres of power.
TUES	24/FEB	SHE-VV12-01OR	Orientation on the academic field trip to Latin America	1	Trips and Visits Div.	Orientation on the main things to bear in mind during the trip and the visits.
WED	25/FEB	SHE-IN06-06CM	Committee 2. "Assessment of the Hemispheric Situation"	6	Research Division	To analyze the basic aspects of the hemispheric situation in terms of different spheres of power.

THU	26/FEB	SHE-IN06-06CM	Committee 2. "Assessment of the Hemispheric Situation"	6	Research Division	To analyze the basic aspects of the hemispheric situation in terms of different spheres of power.
FRI	27/FEB		Research period	6	Research Division	To foster academic research efforts.
SAT	28/FEB					
SUN	01/MAR					
MON	02/MAR	SHE-VV13-60VE	Academic Field Trip to Latin America	30	Trips and Visits Div.	To give students a first-hand look at the main agencies and facilities that exist in the countries visited, from the perspective of spheres of power.
TUES	03/MAR					
WED	04/MAR					
THU	05/MAR					
FRI	06/MAR					
SAT	07/MAR					
SUN	08/MAR					
MON	09/MAR	SHE-VV13-60VE	Academic Field Trip to Latin America	30	Trips and Visits Div.	To give students a first-hand look at the main agencies and facilities that exist in the countries visited, from the perspective of spheres of power.
TUES	10/MAR					
WED	11/MAR					
THU	12/MAR					
FRI	13/MAR					
SAT	14/MAR					
SUN	15/MAR					
MON	16/MAR		Research period	6	Research Division	To foster academic research efforts.
TUES	17/MAR		Research period	6	Research Division	To foster academic research efforts.
WED	18/MAR		Research period	6	Research Division	To foster academic research efforts.
THU	19/MAR		Research period	6	Research Division	To foster academic research efforts.
FRI	20/MAR		Research period	6	Research Division	To foster academic research efforts.

SAT	21/MAR					
SUN	22/MAR					
PERIOD VI: HEMISPHERIC SECURITY INSTRUMENTS						
General objective: To learn about, identify, and analyze the security organizations and instruments used in the hemisphere.						
Length. 6 (six) weeks.						
MON	23/MAR		Research period	6	Research Division	To foster academic research efforts.
TUES	24/MAR	ISH-SM01-06SM	Seminar: “Threats, Concerns, and other Challenges to Hemispheric Security”	6	Seminars Div.	To evaluate the threats, concerns, and other challenges to security faced by the governments of the hemisphere’s different countries.
WED	25/MAR	ISH-SM01-06SM	Seminar: “Threats, Concerns, and other Challenges to Hemispheric Security”	6	Seminars Div.	To evaluate the threats, concerns, and other challenges to security faced by the governments of the hemisphere’s different countries.
THU	26/MAR	ISH-SM01-06SM	Seminar: “Threats, Concerns, and other Challenges to Hemispheric Security”	6	Seminars Div.	To evaluate the threats, concerns, and other challenges to security faced by the governments of the hemisphere’s different countries.
FRI	27/MAR	ISH-SM01-05SM	Seminar: “Threats, Concerns, and other Challenges to Hemispheric Security”	5	Seminars Div.	To evaluate the threats, concerns, and other challenges to security faced by the governments of the hemisphere’s different countries.
	27/MAR	ISH-SM02-01OR	Orientation on the “Human Rights and International Humanitarian Law (IHL)” workshop	1	Seminars Div.	Orientation on the directive and things to bear in mind during the workshop.
SAT	28/MAR					
SUN	29/MAR					
MON	30/MAR		Research period	1	Research Division	To foster academic research efforts.

	30/MAR	ISH-SM03-05TA	Workshop: "Human Rights and IHL"	5	Seminars Div.	To analyze the causes and consequences of those phenomena that have created conditions in which human rights have been violated.
TUES	31/MAR	ISH-SM03-06TA	Workshop: "Human Rights and IHL"	6	Seminars Div.	To analyze the causes and consequences of those phenomena that have created conditions in which human rights have been violated.
WED	01/APR	ISH-SM03-06TA	Workshop: "Human Rights and IHL"	6	Seminars Div.	To analyze the causes and consequences of those phenomena that have created conditions in which human rights have been violated.
THU	02/APR		Research period	6	Research Division	To foster academic research efforts.
FRI	03/APR		Research period	6	Research Division	To foster academic research efforts.
SAT	04/APR	HOLY WEEK RECESS				
SUN	05/APR					
MON	06/APR					
TUES	07/APR					
WED	08/APR					
THU	09/APR					
FRI	10/APR					
SAT	11/APR					
SUN	12/APR					
MON	13/APR	ISH-AA01-06CO	Module V - AU: Hemispheric Security Instruments	6	Acadmc Areas Div. and AU	To learn about and analyze security organizations and instruments used in the hemisphere.
TUES	14/APR	ISH-AA01-06CO	Module V - AU: Hemispheric Security Instruments	6	Acadmc Areas Div. and AU	To learn about and analyze security organizations and instruments used in the hemisphere.
WED	15/APR	ISH-AA01-06CO	Module V - AU: Hemispheric Security	6	Acadmc Areas Div. and AU	To learn about and analyze security organizations and

			Instruments			instruments used in the hemisphere.
THU	16/APR	ISH-AA01-06CO	Module V - AU: Hemispheric Security Instruments	6	Acadmc Areas Div. and AU	To learn about and analyze security organizations and instruments used in the hemisphere.
FRI	17/APR	ISH-AA01-05CO	Module V - AU: Hemispheric Security Instruments	5	Acadmc Areas Div. and AU	To learn about and analyze security organizations and instruments used in the hemisphere.
	17/APR	ISH-VV01-01OR	Orientation on the academic field trip around the United States	1	Trips and Visits Div.	Orientation on the main things to bear in mind during the upcoming trip and visits.
SAT	18/APR					
SUN	19/APR					
MON	20/APR	ISH-VV02-60VE	Academic field trip around the United States	30	Trips and Visits Div.	To become familiar with a number of agencies and facilities in the U.S., from the perspective of power spheres.
TUES	21/APR					
WED	22/APR					
THU	23/APR					
FRI	24/APR					
SAT	25/APR					
SUN	26/APR					
MON	27/APR	ISH-VV02-60VE	Academic field trip around the United States	30	Trips and Visits Div.	To become familiar with a number of agencies and facilities in the U.S., from the perspective of power spheres.
TUES	28/APR					
WED	29/APR					
THU	30/APR					
FRI	01/MAY					
SAT	02/MAY					
SUN	03/MAY					
PERIOD VII: APPLICATION OF TECHNIQUES AND KNOWLEDGE						
General objective: To put into practice the knowledge acquired during the prior academic periods.						
Length. This period lasts 10 (ten) weeks.						

MON	04/MAY	APT-AA01-06CO	Module VI - AU: The Art of Negotiation	6	Acadmc Areas Div. and AU	To learn about the tools, techniques, and concepts necessary for seeking a solution to a problem or conflict.
TUES	05/MAY	APT-AA01-06CO	Module VI - AU: The Art of Negotiation	6	Acadmc Areas Div. and AU	To learn about the tools, techniques, and concepts necessary for seeking a solution to a problem or conflict.
WED	06/MAY	APT-AA01-06CO	Module VI - AU: The Art of Negotiation	6	Acadmc Areas Div. and AU	To learn about the tools, techniques, and concepts necessary for seeking a solution to a problem or conflict.
THU	07/MAY	APT-AA01-06CO	Module VI - AU: The Art of Negotiation	6	Acadmc Areas Div. and AU	To learn about the tools, techniques, and concepts necessary for seeking a solution to a problem or conflict.
FRI	08/MAY	APT-AA01-05CO	Module VI - AU: The Art of Negotiation	5	Acadmc Areas Div. and AU	To learn about the tools, techniques, and concepts necessary for seeking a solution to a problem or conflict.
	08/MAY	APT-IN01-01OR	Orientation on Committee 3: "Future Prospects for Hemispheric Security and Defense"	1	Research Division	Orientation on the directive and things to bear in mind during this Committee.
SAT	09/MAY					
SUN	10/MAY					
MON	11/MAY		Research period	6	Research Division	To foster academic research efforts.
TUES	12/MAY	APT-IN02-06CM	Committee 3: "Future Prospects for Hemispheric Security and Defense"	6	Research Division	To identify opposing situations, actors, and scenarios in which policies and interests come up against one another, prompting the possible intervention of the armed forces.
WED	13/MAY	APT-IN02-06CM	Committee 3: "Future Prospects for Hemispheric Security and Defense"	6	Research Division	To identify opposing situations, actors, and scenarios in which policies and interests come up against one another, prompting the

						possible intervention of the armed forces.
THU	14/MAY	APT-IN02-06CM	Committee 3: “Future Prospects for Hemispheric Security and Defense”	6	Research Division	To identify opposing situations, actors, and scenarios in which policies and interests come up against one another, prompting the possible intervention of the armed forces.
FRI	15/MAY	APT-IN02-04CM	Committee 3: “Future Prospects for Hemispheric Security and Defense”	4	Research Division	To identify opposing situations, actors, and scenarios in which policies and interests come up against one another, prompting the possible intervention of the armed forces.
	15/MAY	APT-SM01-01OR	Orientation on the “Negotiation and Conflict Resolution” seminar	1	Seminars Division	Orientation on the seminar’s content and its main teaching objectives.
FRI	15/MAY	APT-IN03-01PR	Formal submission of research papers	1	Chief of Studies and Research Div.	Submission of thesis projects during a formal ceremony held in the auditorium.
SAT	16/MAY					
SUN	17/MAY					
MON	18/MAY		Research period	6	Research Division	To foster academic research efforts.
TUES	19/MAY	APT-SM02-06SM	Seminar: “Negotiation and Conflict Resolution”	6	Seminar Div., OAS, & USIP	To identify and examine new focuses and tools being used to manage conflicts.
WED	20/MAY	APT-SM02-06SM	Seminar: “Negotiation and Conflict Resolution”	6	Seminar Div., OAS, & USIP	To identify and examine new focuses and tools being used to manage conflicts
THU	21/MAY	APT-SM02-06SM	Seminar: “Negotiation and Conflict	6	Seminar Div., OAS, &	To identify and examine new focuses and tools being used to manage conflicts.

			Resolution”		USIP	
FRI	22/MAY	APT-SM02-04SM	Seminar: “Negotiation and Conflict Resolution”	4	Seminar Div., OAS, & USIP	To identify and examine new focuses and tools being used to manage conflicts.
	22/MAY	APT-AA02-02OR	Orientation on the Crisis Management and Conflict Resolution exercise	2	Acadmc Areas Div.	Orientation on the functions and movements for initiating the crisis management exercises; students are assigned roles and responsibilities within the context of the scenario.
SAT	23/MAY					
SUN	24/MAY					
MON	25/MAY	MEMORIAL DAY				
TUES	26/MAY	APT-AA03-06TA	Exercise: “Crisis management and conflict resolution”	6	Acadmc Areas Div., Regional LAB	To put the tools learned about negotiation theory and dispute resolution into practice.
WED	27/MAY	APT-AA03-06TA	Exercise: “Crisis management and conflict resolution”	6	Acadmc Areas Div., Regional LAB	To put the tools learned about negotiation theory and dispute resolution into practice.
THU	28/MAY	APT-AA03-06TA	Exercise: “Crisis management and conflict resolution”	6	Acadmc Areas Div., Regional LAB	To put the tools learned about negotiation theory and dispute resolution into practice.
FRI	29/MAY	APT-AA03-06TA	Exercise: “Crisis management and conflict resolution”	6	Acadmc Areas Div., Regional LAB	To put the tools learned about negotiation theory and dispute resolution into practice.
SAT	30/MAY					
SUN	31/MAY					
MON	01/JUN	APT-AA04-06CO	Module IV- USAL: Defense and Security Policy	6	Acadmc Areas Div. and USAL	To learn about the criteria for developing a defense and security policy and its importance as a factor of mutual trust between nations.

TUES	02/JUN	APT-AA04-06CO	Module IV- USAL: Defense and Security Policy	6	Acadmc Areas Div. and USAL	To learn about the criteria for developing a defense and security policy and its importance as a factor of mutual trust between nations.
WED	03/JUN	APT-AA04-06CO	Module IV- USAL: Defense and Security Policy	6	Acadmc Areas Div. and USAL	To learn about the criteria for developing a defense and security policy and its importance as a factor of mutual trust between nations.
THU	04/JUN	APT-AA04-06CO	Module IV- USAL: Defense and Security Policy	6	Acadmc Areas Div. and USAL	To learn about the criteria for developing a defense and security policy and its importance as a factor of mutual trust between nations.
FRI	05/JUN	APT-AA04-06CO	Module IV- USAL: Defense and Security Policy	6	Acadmc Areas Div. and USAL	To learn about the criteria for developing a defense and security policy and its importance as a factor of mutual trust between nations.
SAT	06/JUN					
SUN	07/JUN					
MON	08/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
TUES	09/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
WED	10/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
THU	11/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
FRI	12/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.

SAT	13/JUN					
SUN	14/JUN					
MON	15/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
TUES	16/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
WED	17/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
THU	18/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
FRI	19/JUN	APT-IN04-06PR	Presentation of Research Papers	6	Research Division	Presentation of research papers before a jury of evaluators.
SAT	20/JUN					
SUN	21/JUN					
MON	22/JUN	APT-JC02-06AE	Administrative process for departure	6	Course Director	Not applicable (N/A).
TUES	23/JUN	APT-JC02-03AE	Administrative process for departure	3	Course Director	Not applicable (N/A).
	23/JUN	APT-JC01-01OR	Orientation on the graduation ceremony	1	Course Director	Orientation on and rehearsal of the graduation ceremony
WED	24/JUN	APT-JC02-06AE	Administrative process for departure	6	Course Director	Not applicable (N/A).
THU	25/JUN	APT-JC02-06AE	Administrative process for departure	6	Course Director	Not applicable (N/A).
FRI	26/JUN	APT-JE01-03AE	Graduation Ceremony	3	IADC	Graduation Ceremony at the headquarters of the Organization of American States
SAT	27/JUN					

SUN	28/JUN		
PREPARATION AND DEPARTURE PERIOD			
MON	29/JUN	ADM	Foreign graduates prepare to return to their countries.
	29/JUN	ADM	Advisors prepare course for new advisors.
	29/JUN	ADM	Awarding of Advisorships.
	29/JUN	ADM	Submission of the final report on Class 48 to the Chief of Studies.
	29/JUN	ADM	
TUES	30/JUN/09	ADM	
	30/JUN/09	ADM	
	30/JUN/09	ADM	
	30/JUN/09	ADM	
	30/JUN/09	ADM	
WED	01/JUL	ADM	Time for moving and/or returning to home countries.
	01/JUL	ADM	
	01/JUL	ADM	
	01/JUL	ADM	
	01/JUL	ADM	
THU	02/JUL	ADM	
	02/JUL	ADM	
	02/JUL	ADM	
	02/JUL	ADM	
	02/JUL	ADM	
FRI	03/JUL	ADM	
	03/JUL	ADM	
SAT	04/JUL		
SUN	05/JUL		
MON	06/JUL	ADM	Time for moving and/or returning to home countries.
	06/JUL	ADM	
TUES	07/JUL	ADM	
	07/JUL	ADM	
WED	08/JUL	ADM	
	08/JUL	ADM	
THU	09/JUL	ADM	

	09/JUL	ADM	
FRI	10/JUL	ADM	
	10/JUL	ADM	
SAT	11/JUL		
SUN	12/JUL		
MON	13/JUL	ADM	Time for moving and/or returning to home countries.
TUES	14/JUL	ADM	
WED	15/JUL	ADM	
			END OF 48th CLASS