

ACADEMIC SCHEDULE FOR THE 47th CLASS

CHAPTER 1

General Items

1.1 Topic coding

A group of letters and numbers appears before the title of each academic activity that each topic may be identified by code in the Curriculum and this Academic Schedule. The codes are provided in attachment “A”, topic and academic activity coding, directive 3.0, Curriculum 2007-2008, for the 47th Class.

1.2 Length of periods

The following table shows the length of each academic activity period.

PERIODS	DATES
PRELIMINARY PREPARATION	16/JUL/2007 – 03/AG/2007
ADAPTATION PERIOD	06/AG/2007 – 10/AG/2007
PERIOD I – CONCEPTUAL FOUNDATIONS	13/AG/2007 – 21/SEP/2007
PERIOD II – STATE OF WORLD AFFAIRS	24/SEP/2007 – 26/OCT/2007
PERIOD III – WORLDWIDE SECURITY INSTRUMENTS	29/OCT/2007 – 09/NOV/2007
PERIOD IV – STATE OF AFFAIRS IN THE HEMISPHERE	13/NOV/2007 – 28/MAR/2008
PERIOD V – THE INTER-AMERICAN SYSTEM AND INSTRUMENTS OF HEMISPHERIC SECURITY	31/MAR/2008 – 02/MAY/2008
PERIOD VI – APPLYING SKILLS AND KNOWLEDGE	05/MAY/2008 – 20/JUN/2008
PERIOD VII PREPARATION AND DEPARTURE	23/JUN/2008 – 15/JUL/2008

1.3 Summary of academic activities per period

The quantitative summary of academic activities per period is provided in Attachment “B”, allotment of time per activity, directive 3.0, Curriculum 2007-2008, for the 47th Class.

CHAPTER II

ACADEMIC SCHEDULE

PREPARATION AND ENTRY PERIOD

The return of academic advisors, the introduction of new advisors and the preparation and execution of refresher course for new advisors is scheduled for this period.

Objective for Advisors: To receive training to perform their duties during the 47th class and understand the necessary administrative aspects for moving into the Washington DC area with their families.

Objective for Students: To understand the necessary administrative aspects for moving into the Washington DC area with their families, as well as registration at the College.

Length of time: Three weeks

a. Administrative Phase

DAY	DATE	CODE	TOPIC	HR	RESP.	SCOPE
MON	16/JUL/07	AS-J1-20OR	Opening 47th Class			
	16/JUL	ADM-6	Registration of Students and New Advisors	6		Announce and complete the IADC registration requirements, obtain individual and family documentation (ID).
TUES	17/JUL	ADM-6	Registration of Students and New Advisors	6		Announce and complete the IADC registration requirements, obtain individual and family documentation (ID).
WED	18/JUL	AD-J2-1OR	Orientation on moving into the Washington area.	1		Orientation on moving into the Washington area
	18/JUL	AD-J3-1OR	Orientation on urban transportation.	1		Information on urban and suburban Washington transportation
	18/JUL	AD-J4-1OR	Orientation on Ft. McNair ground rules	1		Orientation on ground rules at Ft. McNair, traffic, parking, dinning rooms, health care and other facilities.

	18/JUL	AD-J5-1OR	Safety precautions in Washington, D.C.	1	Office Guest Services	Orientation on basic compliance with safety rules in the event of natural disasters (tornados, floods, etc.) or public security emergencies. Use of the media, etc.
	18/JUL	AD-J6-1OR	Main laws of Washington - D.C. Virginia and Maryland.	1	Office Guest Services	Orientation on main laws of neighboring states and the District of Columbia, which are relevant to Students and their families: drivers license, what to do in the event of an accident, carrying of weapons, rights and duties of residents of Washington D.C. Virginia and Maryland
	18/JUL	AD-J7-1OR	Orientation on drivers licenses	1		How to obtain a drivers license in Washington, D.C. Virginia and Maryland.
	18/JUL	AD-J8-1OR	Orientation on traffic rules	1		Orientation on traffic rules in Washington - D.C. Virginia and Maryland.
	18/JUL	AD-J9-1OR	Orientation on American University (AU)	1	AU.	Orientation optional AU Masters program
THUR	19/JUL	ADM-J10-1OR	Orientation on moving into the Washington area.	1		Orientation on moving into the Washington area.
	19/JUL	ADM-J11-1OR	Orientation on purchase of vehicles and insurance.	1		Orientation on purchase of vehicles, applicable laws. Insurance, applicable laws.
	19/JUL	ADM-J12-1OR	Orientation on purchase/leasing of housing.	1		Orientation on purchase/leasing of housing, applicable laws.
	19/JUL	ADM-J13-1OR	Orientation on education system	1		Orientation on education system for family members in Washington D.C. Virginia and Maryland.
	19/JUL	ADM-J14-1OR	Orientation on bank transactions	1		Orientation on bank transactions, credit cards, debit cards, checks and applicable law.
	19/JUL	ADM-J15-1OR	Orientation on the University of El Salvador (USAL)	1	USAL	Orientation on optional USAL masters.

	19/JUL	ADM-J16-1OR	Support & recreational services	1	Office Guest. Services	Orientation on services provided by MWR in the Washington Metropolitan area, such as: health clubs, swimming pools, clubs, libraries, etc. Orientation on AAA services.
	19/JUL	ADM-S17-2OR	Computer course	2	Comput. Div.	Basic instruction on the use of Microsoft XP, Word, PowerPoint programs and the Internet. Practical exercises in using the IADC/IADB network.
FRI	20/JUL	ADM-6	Administrative entry process for Students and Advisors.	6	Course Director	Not applicable (N/A).
SAT	21/JUL					
SUN	22/JUL					
MON	23/JUL	ADM-1	Administrative entry process for Students and new Advisors Placement of International Students and their families in the Washington DC. Area.			
TUES	24/JUL					
WED	25/JUL					
THUR	26/JUL					
FRI	27/JUL					
SAT	28/JUL					
SUN	29/JUL					
MON	30/JUL	ADM-1	* Administrative entry process for Students and New Advisors.	6	Course Director	Not applicable (N/A).
	30/JUL	AS-J18-30OR	Advisors course.			
TUES	31/JUL	ADM-1	* Administrative entry process for Students and New Advisors.	6	Course Director	Not applicable (N/A).
	31/JUL	AS-J19-30OR	Advisors course.			
WED	1/AG/07	ADM-1	* Administrative entry process for Students and New Advisors.	6	Course Director	Not applicable (N/A).
	1/AG	AS-J20-30OR	Advisors course.			
THUR	2/AG	ADM-1	* Administrative entry process for Students and New Advisors.	6	Course Director	Not applicable (N/A).
	2/AG	AS-J21-30OR	Advisors course.			

FRI	3/AG	ADM-1	* Administrative entry process for Students and New Advisors.	6	Course Director	Not applicable (N/A).
	3/AG	AS-J22-30OR	Advisors course.			
SAT	4/AG					
SUN	5/AG					

ADAPTATION PERIOD

Objectives for Advisors: Learn about academic goals of the Advanced Course on Hemispheric Defense and Security, the organizational culture of the Inter-American Defense College, about their specific duties in preparing and conducting the course and advising the Students.

Objectives for Students: Learn about administrative and operational aspects of the Inter-American Defense College and be advised about the academic goals of the Advanced Course on Hemispheric Defense and Security.

Length. One week.

DAY	DATE	CODE	TOPIC	HS	RESP.	SCOPE
MON	6/AG	AD-OR1-1OR	Introduction of Students	1	Course Director	Individual introduction of Students to the Chief of Studies and to the Corps of Advisors.
	6/AG	AD-OR2-1OR	Orientation by Director of the IADC.	1	Director of the IADC	Welcome to students of the new IADC class. General orientation by the director on the mission, goals and purposes of the IADC.
	6/AG	AD-OR3-1OR	Introduction to the IADC	1	Sec. & Registrar	History, mission, organizational structure, relationship to the IADB and future plans.
	6/AG	AD-OR4-1OR	Orientation by the Chief of Studies	1	Chief of Studies	Welcome and general orientation by the Chief of Studies on the goals and purposes of the course and presentation on what he recommends with regard to academic performance of students.

	6/AG	AD-OR5-1OR	Orientation by Course Director	1	Course Director	General orientation on duties of Students in the course, particularly, procedures in the auditorium and service of duty-student.
	6/AG	AS-OR6-30OR	Advisors Course			
TUES	7/AG	AD-OR7-1OR	Curriculum	1	Div. Prog. Plan.	Orientation on the goal and purpose of the course, curriculum structure, academic periods, academic activities. The academic schedule for the particular class.
	7/AG	AD-OR8-2OR	IADC Regulations, Manuals and Directives.	2	Div. Resrch	Orientation on IADC mandatory regulations, manuals and directives for the Corps of Students and Advisors.
	7/AG	AD-OR9-1OR	Evaluation	1	Div. Eval.	Orientation on evaluation process of academic activities (conferences, panels, seminars, field trips, group papers, individual papers, academic periods, etc.), evaluation of students and finals.
	7/AG	AD-OR10-1OR	Academic field trips	1	Div. Acdmc Field Trips	Orientation on the responsibilities of the division. Academic field trips, procedure for conducting a visit or field trip, planning visits and field trips for the particular class.
	7/AG	AD-OR11-1OR	Department of studies	1	Div. Plan. Progr.	General orientation on the organization, mission, structure and responsibilities of the department of studies and its divisions.
	7/AG	AD-OR12-1OR	Academic areas	1	Div. Acdmc Areas.	Orientation on academic curriculum and masters degrees.
	7/AG	AS-OR13-30OR	Advisors course.			
	WED	8/AG	AD-VA1-4VT	Tour of Washington - D.C.	4	Div. Acdmc Field Trips

THUR	9/AG	AD-OR14-1OR	IADC Library	1	Div. Acadm Areas	Orientation on IADC library.
		AD-VA2-3VT	Visit to NDU & NDU library. (National War College, Industrial College of the Armed Forces, etc.).	3	Div. Acadm Field Trips	Visit the main offices of the different academic institutions located at Fort McNair and receive orientation on their mission, purpose, organizational structure, governance and their respective curricula. Visit to NDU library.
	9/AG	AD-OR15-1OR	Academic Procedures at IADC	1	Div. Acadm Areas	Orientation on academic procedures adopted by IADC, characteristics and rules, based on manual section 2.1 academic procedures.
	9/AG	AD-OR16-1SE	Work groups.	1	Div. Seminar	Orientation on Friendship Program, defense and force transformation planning, at CHDS. Visit to CHDS.
	9/AG	AS-J17-30OR	Advisors course.			
FRI	10/AG	“ICE BREAKER” Students, Advisors and spouses.				
SAT	11/AG					
SUN	12/AG					
PERIOD I: CONCEPTUAL FOUNDATIONS						
Objective. Learn about the conceptual foundations of International Relations, Civilian-Military Relations, Security and Defense, Research Techniques and Strategic Information, in order to provide a knowledge base, which will make it possible to subsequently engage in a deeper analysis of Hemispheric Security.						
Length of time. Six weeks.						
MON	13/AG	NI-	Methodology of Strategic Analysis for country study and committee work.	3	Div. Acadm Areas	Learn about and analyze elements and variables involved in the development of the countries of the hemisphere using basic tools and a prospective vision.
	13/AG	AD-EC-3VA	Visit to the Library of Congress	2	Course Director	Learn about the resources available at the Library of Congress. Coordination: MS Valeria Guelmann.

TUES	14/AG	NI-	Strategic Analysis Methodology for country study and committee work.	4		Learn about and analyze elements and variables involved in the development of the countries of the hemisphere using basic tools and a prospective vision.
	14/AG	NI-VA1-4VT	Evening parade	2	Div. Acdmc Field Trips	Attend a traditional military parade at the Marine Barracks in Washington-D.C.
WED	15/AG	NI	Strategic Analysis Methodology for country study and committee work.	4		Learn about and analyze elements and variables involved in the development of the countries of the hemisphere using basic tools and a prospective vision.
	15/AG	NI-OR1-1OR	Distance learning courses	1	Div. Extens.	Orientation on self-assessment courses to be conducted via the Web.
	15/AG	NI - X - 1TPI	Research period	1	Div. Resrch	Encourage academic research efforts.
THUR	16/AG	NI	Strategic Analysis Methodology for country study and committee work.	4		Learn about and analyze elements and variables involved in the development of the countries of the hemisphere using basic tools and a prospective vision.
	16/AG	NI-OR2-1OR	Class Student Committee and the AADCID (Association of Students and Alumnae of the IADC)	1	Course Director	Orientation on the class committee. Organization, tasks, procedure for appointment of officers, subcommittees and traditional activities at the IADC. The Association of Students and Alumnae and the Association of Advisors. Tasks. Organization. Dues.
	16/AG	NI-OR3-1OR	Orientation on Convocation	1	Sec. & rgstrar	Orientation on general aspects of the Course Opening Ceremony. Offices of Protocol and the Secretariat will provide the orientation and will conduct a general rehearsal.
FRI	17/AG	NI-CM1-AA	Convocation	2	Chief Dept. Studies	Opening Ceremony
SAT	18/AG					
SUN	19/AG					

MON	20/AG	NI-AU1-30MA	Module I - AU: International Relations	6	Div. Academic Areas & AU	Provide Students with definitions and conceptual foundations of international politics and relations, in order to facilitate development of activities scheduled for other academic periods.
TUES	21/AG	NI-AU1-30MA	Module I - AU: International Relations	6	Div. Academic Areas & AU	Provide Students with definitions and conceptual foundations of international politics and relations, in order to facilitate development of activities scheduled for other academic periods.
WED	22/AG	NI-AU1-30MA	Module I - AU: International Relations	6	Div. Academic Areas & AU	Provide Students with definitions and conceptual foundations of international politics and relations, in order to facilitate development of activities scheduled for other academic periods.
THUR	23/AG	NI-AU1-30MA	Module I - AU: International Relations	6	Div. Academic Areas & AU	Provide Students with definitions and conceptual foundations of international politics and relations, in order to facilitate development of activities scheduled for other academic periods.
FRI	24/AG	NI-AU1-30MA	Module I - AU: International Relations	6	Div. Academic Areas & AU	Provide Students with definitions and conceptual foundations of international politics and relations, in order to facilitate development of activities scheduled for other academic periods.
SAT	25/AG					
SUN	26/AG					
MON	27/AG	NI-S1-30MA	Civilian Military Relations Seminar	6	Div. Semin.	Instruct civilian, military and security force leaders to help them gain insight into the growing value of civilian-military relations.
TUES	28/AG	NI-S1-30MA	Civilian Military Relations Seminar	6	Div. Semin.	Instruct civilian, military and security force leaders to help them gain insight into the growing value of civilian-military relations.
WED	29/AG	NI-S1-30MA	Civilian Military Relations Seminar	6	Div. Semin.	Instruct civilian, military and security force leaders to help them gain insight into the growing value of civilian-

						military relations.
THUR	30/AG	NI-S1-30MA	Civilian Military Relations Seminar	6	Div. Semin.	Instruct civilian, military and security force leaders to help them gain insight into the growing value of civilian-military relations.
FRI	31/AG	NI-S1-30MA	Civilian Military Relations Seminar	6	Div. Semin.	Instruct civilian, military and security force leaders to help them gain insight into the growing value of civilian-military relations.
SAT	01/SEP/07					
SUN	02/SEP					
MON	03/SEP	LABOR DAY				
TUES	04/SEP	NI-US1-24MA	Module I - USAL: Scientific research techniques	6	Div. acdmc. areas & USAL	Provide students with necessary knowledge on methods and techniques for scientific research.
	04/SEP	EC-J-3AM	Circle of Friendship.	--	Course Director	
WED	05/SEP	NI-US1-24MA	Module I - USAL: Scientific research techniques	6	Div. acdmc. areas & USAL	Provide students with necessary knowledge on methods and techniques for scientific research.
THUR	06/SEP	NI-US1-24MA	Module I - USAL: Scientific research techniques	6	Div. acdmc. areas & USAL	Provide students with necessary knowledge on methods and techniques for scientific research.
FRI	07/SEP	NI-US1-24MA	Module I - USAL: Scientific research techniques	6	Div. acdmc. areas & USAL	Provide students with necessary knowledge on methods and techniques for scientific research.
SAT	8/SEP					
SUN	9/SEP					
MON	10/SEP	NI-US2-30MA	Module II - USAL: Foundations of Defense and Security	6	Div. acdmc. areas & USAL	Analyze the foundations, definitions, concepts and terms associated with security and defense, examine the models and aspects differentiating one from the other, as well as the definitions, perspectives and practical aspects characterizing each one.

TUES	11/SEP	NI-US2-30MA	Module II - USAL: Foundations of Defense and Security.	6	Div. acdmc. areas & USAL	Analyze the foundations, definitions, concepts and terms associated with security and defense, examine the models and aspects differentiating one from the other, as well as the definitions, perspectives and practical aspects characterizing each one.
WED	12/SEP	NI-US2-30MA	Module II - USAL: Foundations of Defense and Security.	6	Div. acdmc. areas & USAL	Analyze the foundations, definitions, concepts and terms associated with security and defense, examine the models and aspects differentiating one from the other, as well as the definitions, perspectives and practical aspects characterizing each one.
JUE	13/SEP	NI-US2-30MA	Module II - USAL: Foundations of Defense and Security.	6	Div. acdmc. areas & USAL	Analyze the foundations, definitions, concepts and terms associated with security and defense, examine the models and aspects differentiating one from the other, as well as the definitions, perspectives and practical aspects characterizing each one.
FRI	14/SEP	NI-US2-30MA	Module II - USAL: Foundations of Defense and Security.	6	Div. acdmc. areas & USAL	Analyze the foundations, definitions, concepts and terms associated with security and defense, examine the models and aspects differentiating one from the other, as well as the definitions, perspectives and practical aspects characterizing each one.
SAT	15/SEP					
SUN	16/SEP					
MON	17/SEP	NI-US3-30MA	Module III - USAL: Strategic information and analysis	6	Div. acdmc. areas & USAL	Provide students with knowledge pertaining to identification of strategic information and its subsequent analysis, to be used in decision-making.
TUES	18/SEP	NI-US3-30MA	Module III - USAL: Strategic information and analysis	6	Div. acdmc. areas & USAL	Provide students with knowledge pertaining to identification of strategic information and its subsequent analysis, to be used in decision-making.

WED	19/SEP	NI-US3-30MA	Module III - USAL: Strategic information and analysis	6	Div. acdmc. areas & USAL	Provide students with knowledge pertaining to identification of strategic information and its subsequent analysis, to be used in decision-making.
THUR	20/SEP	NI-US3-30MA	Module III - USAL: Strategic information and analysis	6	Div. acdmc. areas & USAL	Provide students with knowledge pertaining to identification of strategic information and its subsequent analysis, to be used in decision-making.
FRI	21/SEP	NI-US3-30MA	Module III - USAL: Strategic information and analysis	6	Div. acdmc. areas & USAL	Provide students with knowledge pertaining to identification of strategic information and its subsequent analysis, to be used in decision-making.
SAT	22/SEP					
SUN	23/SEP					
<p>PERIOD II: STATE OF WORLD AFFAIRS</p> <p>Objective. Learn about the current state of affairs of the countries of the world to find out what impact they have on Hemispheric Security in the Americas. Also learn about the main factors affecting the Adaptation of the Defense Sector to countries' internal changes and changes to surroundings, with special emphasis on the Hemisphere of the Americas.</p> <p>Length of time. Five weeks.</p>						
MON	24/SEP	SM-US4-30MA	Module IV - USAL: Transnational threats	6	Div. acdmc. areas & USAL	Provide students with knowledge on the nature of transnational threats within a theoretical framework.
TUES	25/SEP	SM-US4-30MA	Module IV - USAL: Transnational threats	6	Div. acdmc. areas & USAL	Provide students with knowledge on the nature of transnational threats within a theoretical framework.
WED	26/SEP	SM-US4-30MA	Module IV - USAL: Transnational threats	6	Div. acdmc. areas & USAL	Provide students with knowledge on the nature of transnational threats within a theoretical framework.
THUR	27/SEP	SM-US4-30MA	Module IV - USAL:	6	Div.	Provide students with

			Transnational threats		acdmc. areas & USAL	knowledge on the nature of transnational threats within a theoretical framework.
FRI	28/SEP	SM-US4-30MA	Module IV - USAL: Transnational threats	6	Div. acdmc. areas & USAL	Provide students with knowledge on the nature of transnational threats within a theoretical framework.
SAT	29/SEP					
SUN	30/SEP					
MON	01/OCT/07	PX-UD3-30MA	External Module - CHDS: “Transformation of the Defense sector”	6	Div. Extens. & NDU	Become aware of modern tools for defense planning and the issue of transformation of forces from a defense and security perspective.
TUES	02/OCT	PX-UD3-30MA	External Module - CHDS: “Transformation of the Defense sector”	6	Div. Extens. & NDU	Become aware of modern tools for defense planning and the issue of transformation of forces from a defense and security perspective.
WED	03/OCT	PX-UD3-30MA	External Module - CHDS: “Transformation of the Defense sector”	6	Div. Extens. & NDU	Become aware of modern tools for defense planning and the issue of transformation of forces from a defense and security perspective.
THUR	04/OCT	PX-UD3-30MA	External Module - CHDS: “Transformation of the Defense sector”	6	Div. Extens. & NDU	Become aware of modern tools for defense planning and the issue of transformation of forces from a defense and security perspective.
FRI	05/OCT	PX-UD3-30MA	External Module - CHDS: “Transformation of the Defense sector”	6	Div. Extens. & NDU	Become aware of modern tools for defense planning and the issue of transformation of forces from a defense and security perspective.
SAT	06/OCT					
SUN	07/OCT					
MON	08/OCT	COLUMBUS' DAY				
TUES	09/OCT	SM-P1-2CF	The state of world affairs	2	Div. Acdmc Areas	View of the current economic, political and military situations and future projections.
	09/OCT	SM-E1-2CF	International Monetary Standard: Analysis and Prospects	2	Div. Acdmc Areas	To learn about international economic trends, the Euro and its influence on the dollar as monetary standard.

	09/OCT	SM-P6-2CF	Current situation of China.	2	Div. Acdmc Areas	Learn about the political, military, economic and sociocultural situation in China and its influence in the American Hemisphere.
WED	10/OCT	EC-J-1DP	Sports–Circle of Friendship.	6	Course Directr	Intramural sports
THUR	11/OCT	SM-P4-3CF	Current situation in Asia	3	Div. Acdmc Areas	Learn about the development of political, economic, social and military ties between the nations of Asia, the convergence of interests between the actors of that region, possible points of tension within the area and outside of it. The Kashmir case.
	11/OCT	SM-VA1-1OR	Orientation on New York field trip.	1	Div. Acdmc Areas	Briefing on the main points to bear in mind on the upcoming field trip and visits.
	11/OCT	SM – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
FRI	12/OCT	SM-S1-2CF	Islamic Fundamentalism and its influence in the world.	2	Div. Acdmc Areas	Islamic fundamentalism and Zionism: Origin, Philosophy, purposes, goals, methods, organization, projections, and their relations in the hemisphere. Religion as a source of conflict.
	12/OCT	SM-AA2-3PA	Current situation in the Middle East	2	Div. Acdmc Areas	Learn about the development of political, economic, social and military ties between nations in the Middle East, the convergence of interests between the actors of that region, possible points of tension.
	12/OCT	SM-P7-3PA	Israeli-Palestinian situation and the conflicts therein.	2	Div. Acdmc Areas	Learn about the development of the Israeli-Palestinian conflict, the current political, military and economic divisions in the region.
SAT	13OCT					
SUN	14/OCT					
MON	15/OCT	SM-VA1-30VJ	Field trip to New York	30	Div. acdmc. field trips	Learn about the main facilities and agencies within the area of influence of the city
TUES	16/OCT					
WED	17/OCT					
THUR	18/OCT					

FRI	19/OCT					
SAT	20/OCT					
SUN	21/OCT					
MON	22/OCT	SM-AA3-2CF	Current situation in Iraq.	2	Div. Acdmc Areas	Learn about the political, economic, military and sociocultural situation in Iraq.
	22/OCT	SM-P3-2CF	Current situation in Iran.	2	Div. acdmc Areas	Learn about the political, military, and economic situation in Iran, with emphasis on nuclear capability.
	22/OCT	SM-M2-2CF	Current situation in Afghanistan.	2	Div. Acdmc Areas	Learn about the political, military situation in Afghanistan.
TUES	23/OCT	SM-AA1-4PA	Current situation in Europe	3	Div. Acdmc Areas	Learn about the development of political, economic, social and military ties between the nations of Europe, the convergence of interests between actors in that region and possible points of tension inside and outside of it.
	23/OCT	SM-P2-3CF	Current situation in Russia	3	Div. Acdmc Areas	Learn about the political, military, economic and psycho-social situation of Russia.
WED	24/OCT	SM-AA4-4CF	Current situation in Sub-Saharan Africa	4	Div. Acdmc Areas	Learn about the development of political, economic, social and military ties between the nations of Sub-Saharan Africa, the convergence of interests between actors of that region and possible points of tension.
	24/OCT	SM-E2-3PA	Current world energy situation	2	Div. Acdmc Areas	Examine oil as a strategic resource of economies. Identify existing alternative sources of energy and potential development thereof.
THUR	25/OCT	SM-VA1-6VT	Visit to Gettysburg battle field	6	Div. acdmc. field trips	Learn about the military history of the USA, at the most important battle field of the civil war. AWC: Learning about the site and mission from the defense and security point of view.

FRI	26/OCT	SM-P5-3CF	Antarctica	3	Div. Acdmc Areas	Learn about the current political and economic situation of the continent, international laws and theories of occupation.
	26/OCT	EC-J1-1EL	Election of 47 th class officers	1	Course director	Process of electing class president and members of committee.
	26/OCT	SM – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
SAT	27/OCT					
SUN	28/OCT					
<p>PERIOD III: WORLDWIDE INSTRUMENTS OF SECURITY</p> <p>Objective. To learn about security instruments used throughout the world. Length of time. This lecture period spans two weeks.</p>						
MON	29/OCT	IM-AU1-28MA	Module II - AU: International instruments and institutional leadership	6	Div. acdmc. areas & AU	Learn about worldwide security instruments and organizations.
TUES	30/OCT	IM-AU1-28MA	Module II - AU: International instruments and institutional leadership	6	Div. acdmc. areas & AU	Learn about worldwide security instruments and organizations.
WED	31/OCT	IM-AU1-28MA	Module II - AU: International instruments and institutional leadership	6	Div. acdmc. areas & AU	Learn about worldwide security instruments and organizations.
THUR	01/NOV/07	IM-AU1-28MA	Module II - AU: International instruments and institutional leadership	6	Div. acdmc. areas & AU	Learn about worldwide security instruments and organizations.
FRI	02/NOV	IM-AU1-28MA	Module II - AU: International instruments and institutional leadership	4	Div. acdmc. areas & AU	Learn about worldwide security instruments and organizations.
	02/NOV	IM-X1-1OR	Orientation on Committee 1	1	Div. rsearch	“Assessment of world situation”.
	02/NOV	IM – X – 1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
SAT	03/NOV					

SUN	04/NOV					
MON	05/NOV	IM-AU2-24MA	Module III - AU: The media and the armed forces.	4	Div. acdmc. areas & AU	Provide students with an appreciation for the ability of global and regional institutions to solve issues and problems that are beyond the power of the media and of individual states.
	05/NOV	IM – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
TUES	06/NOV	IM-AU2-24MA	Module III - AU: The media and the armed forces.	4	Div. acdmc. areas & AU	Provide students with an appreciation for the ability of global and regional institutions to solve issues and problems that are beyond the power of the media and of individual states.
	06/NOV	IM – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
WED	07/NOV	IM-AU2-24MA	Module III - AU: The media and the armed forces.	6	Div. acdmc. areas & AU	Provide students with an appreciation for the ability of global and regional institutions to solve issues and problems that are beyond the power of the media and of individual states.
THUR	08/NOV	IM-AU2-24MA	Module III - AU: The media and the armed forces.	6	Div. acdmc. areas & AU	Provide students with an appreciation for the ability of global and regional institutions to solve issues and problems that are beyond the power of the media and of individual states.
FRI	09/NOV	IM-AU2-24MA	Module III - AU: The media and the armed forces.	4	Div. acdmc. areas & AU	Provide students with an appreciation for the ability of global and regional institutions to solve issues and problems that are beyond the power of the media and of individual states.
	09/NOV	IM – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
SAT	10/NOV					
SUN	11/NOV					
<p>PERIOD IV: STATE OF AFFAIRS IN THE HEMISPHERE</p> <p>Objective. Learn about the current regional situation and its effects on hemispheric security.</p> <p>Length of time. 20 weeks.</p>						

MON	12/NOV	VETERANS DAY				
TUES	13/NOV	EC-J-6DP	Sports –Circle of Friendship.	6	Course drector	Intramural sports.
WED	14/NOV	SH-AM01-12CF	Workshop: The commander and the media.	6	Div. Ext. & NDU	General considerations on the power of the media. The press and the world of the military. The press and the public security sector. Techniques and methods; how to be a good spokesperson. The duty of a reporter and the quest for news. How to face an interview: preparation, details to consider during the interview; How to deal with classified information. Responsibilities of journalists and the media. The importance of having the media on your side.
THUR	15/NOV	SH-AM01-12CF	Workshop: The commander and the media.	6	Div. Ext. & NDU	General considerations on the power of the media. The press and the world of the military. The press and the public security sector. Techniques and methods; how to be a good spokesperson. The duty of a reporter and the quest for news. How to face an interview: preparation, details to consider during the interview; How to deal with classified information. Responsibilities of journalists and the media. The importance of having the media on your side.
FRI	16/NOV	SH-EM1-2CF	General situation in ARGENTINA	2	Div. Acdmc Areas	Understand the current political situation in the country. Foreign policy direction in the region and hemisphere. Prospects.
	16/NOV	SH-P1-2CF	Political perspectives of the Hemisphere	2	Div. Acdmc Areas	Hemispheric view from the OAS perspective.
	16/NOV	SH-X-2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.

SAT	17/NOV					
SUN	18/NOV					
MON	19/NOV	SH-EM2-2CF	General situation in BOLIVIA	2	Div. Acdmc Areas	Understand the current political situation in the country. Foreign policy direction in the region and hemisphere. Prospects.
	19/NOV	SH-EM3-2CF	General situation in BRAZIL	2	Div. Acdmc Areas	Understand the current political situation in the country. Foreign policy direction in the region and hemisphere. Prospects.
	19/NOV	SH-X-2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
TUES	20/NOV	SH-EM4-2CF	General situation in CANADA	2	Div. Acdmc Areas	Understand the internal political situation of Canada. Relations with the US and influence of Canada on the continent.
	20/NOV	SH-EM5-2CF	General situation in the CARIBBEAN	2	Div. Acdmc Areas	Understand the current political and military situation of the main countries of this sub region. Their influence in the Caribbean Basin, regional mechanisms of political dialogue and relations with countries outside of this sub region. CARICOM. Association of Caribbean States (ACS) and the Organization of Eastern Caribbean States (OECS).
	20/NOV	SH-EM6-2CF	General situation in the DOMINICAN REPUBLIC	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Perspectives.
WED	21/NOV	SH-X-2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
	21/NOV	SH-SR1-1OR	Orientation on "complex disasters and emergencies" seminar.	1	Div. Semindr	Introduction to the seminar and orientation program.
	21/NOV	SH	Thanksgiving luncheon	1	Protocol	
	21/NOV	SH-X-2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
THUR	22/NOV	THANKSGIVING DAY				

FRI	23/NOV	SH-X-6TPI	Research period	6	Div. research	Encourage academic research efforts.
SAT	24/NOV					
SUN	25/NOV					
MON	26/NOV	SH-EM7-2CF	General situation in COLOMBIA	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	26/NOV	SH-EM8-2CF	General situation in COSTA RICA	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	26/NOV	SH-EM9-2CF	General situation in CHILE	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
TUES	27/NOV	SH-EM10-2CF	General situation in ECUADOR	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	27/NOV	SH-EM11-2CF	General situation in EL SALVADOR	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	27/NOV	SH-EM13-2CF	General situation in GUATEMALA	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
WED	28/NOV	SH-SR2-18SE	“Complex disaster and emergency” seminar.	6	Div. Semindr	Train students to act as high level advisors on Security and Defense in connection with complex disaster and emergency management.
THUR	29/NOV	SH-SR2-18SE	“Complex disaster and emergency” Seminar.	6	Div. Semindr	Train students to act as high level advisors on Security and Defense in connection with complex disaster and emergency management.
FRI	30/NOV	SH-SR2-18SE	“Complex disaster and emergency” Seminar.	6	Div. Semindr	Train students to act as high level advisors on Security and Defense in connection with complex disaster and emergency management.

SAT	01/DEC/07					
SUN	02/DEC					
MON	03/DEC	SH-VA1-4VT	Visit to US Department of State. General situation in the US	4	Div. acdmc. Field trips	Learning the mission, structure and operating procedures, from the defense and security view point.
	03/DEC	SH-X-2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
TUES	04/DEC	EC-J-5DP	Sports –Circle of Friendship.	5	Course drector	Intramural sports.
	04/DEC	SH-X-1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
WED	05/DEC	SH-EM14-2CF	General situation in GUYANA	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Perspectives.
	05/DEC	SH-EM15-2CF	General situation in HONDURAS	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Perspectives.
	05/DEC	SH-EM16-2CF	General situation in MEXICO	2	Div. Acdmc Areas	Understand its internal situation and influence on the Continent, especially in the continental and insular Caribbean region. Relations with the US, relevant issues on the bilateral agenda. Prospects.
THUR	06/DEC	SH-EM17-2CF	General situation in NICARAGUA	2	Div. Acdmc Areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	06/DEC	SH-EM18-2CF	General situation in PANAMA	2	Div. acdmc. areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	06/DEC	SH-EM19-2CF	General situation in PARAGUAY	2	Div. acdmc. areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.

FRI	07/DEC	SH-EM20-2CF	General situation in PERU	2	Div. acdmc. areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	07/DEC	SH-EM21-2CF	General situation in URUGUAY	2	Div. acdmc. areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	07/DEC	SH-EM22-2CF	General situation in VENEZUELA	2	Div. acdmc. areas	Understand the current political situation of the country. Direction of foreign policy in the region and hemisphere. Prospects.
	07/DEC	SH	YEAR-END PARTY	-		IADB
SAT	08/DEC					
SUN	09/DEC					
MON	10/DEC	SH – X – 6TPI	Research period	6	Div. rsearch	Encourage academic research efforts.
TUES	11/DEC	SH-X2-28CT	Committee 1: “assessment of global situation”	6	Div. rsearch	Analyze fundamental aspects of the global situation in the different areas of power.
WED	12/DEC	SH-X2-28CT	Committee 1: “assessment of global situation”	6	Div. rsearch	Analyze fundamental aspects of the global situation in the different areas of power.
THUR	13/DEC	SH-X2-28CT	Committee 1: “assessment of global situation”	6	Div. rsearch	Analyze fundamental aspects of the global situation in the different areas of power.
FRI	14/DEC	SH-X2-28CT	Committee 1: “assessment of global situation”	6	Div. rsearch	Analyze fundamental aspects of the global situation in the different areas of power.
SAT	15/DEC					
SUN	16/DEC					
MON	17/DEC	WINTER LEAVE				
TUES	18/DEC					
WED	19/DEC					
THUR	20/DEC					
FRI	21/DEC					
SAT	22/DEC					
SUN	23/DEC					
MON	24/DEC	WINTER LEAVE				
TUES	25/DEC					

WED	26/DEC					
THUR	27/DEC					
FRI	28/DEC					
SAT	29/DEC					
SUN	30/DEC					
MON	31/DEC/07	WINTER LEAVE				
TUES	01/JAN/08	NEW YEAR'S DAY				
WED	02/JAN	SH – X – 6TPI	Research period	6	Div. research	Encourage academic research efforts.
THUR	03/JAN	SH-E1-2CF	Debt in the hemisphere.	2	Div. Acdmc Areas	Learn about the impact of foreign and domestic debt on the economies of the hemisphere.
	03/JAN	SH-S3-2CF	Education in the hemisphere.	2	Div. acdmc. Field trips	Describe the state of education in the hemisphere and education policies therein.
	03/JAN	SH-S1-2CF	Drugs in the hemisphere.	2	Div. Acdmc Areas	A review of the situation by an expert.
FRI	04/JAN	SH-M1-2CF	Terrorism in the hemisphere.	2	Div. Acdmc Areas	Definition, historical background, characteristics, causes, methods, forms of terrorism. Tactics and strategies. Different groups in the Hemisphere. The fight against terrorism in the Inter-American system.
	04/JAN	SH-M2-2CF	Role and trends of armed forces in the hemisphere.	2	Div. Acdmc Areas	Understand the situation in the hemisphere, highlighting specific characteristics of the different regions.
	04/JAN	SH-M3-2CF	US National Guard.	2	Div. Acdmc Areas	Role of the US National Guard. From the point of view of defense and national security.
SAT	05/JAN					
SUN	06/JAN					
MON	07/JAN	SH-AU1-30MA	Module IV - AU: Economic Policy.	6	Div. acdmc. areas & AU	Help Students to understand, analyze and identify the causes and possible consequences for National Security of the global economic situation and,

						specifically, the economic situation of the different countries of the hemisphere.
TUES	08/JAN	SH-AU1-30MA	Module IV - AU: Economic policy	6	Div. acdmc. areas & AU	Help Students to understand, analyze and identify the causes and possible consequences for National Security of the global economic situation and, specifically, the economic situation of the different countries of the hemisphere.
WED	09/JAN	SH-AU1-30MA	Module IV - AU: Economic policy	6	Div. acdmc. areas & AU	Help Students to understand, analyze and identify the causes and possible consequences for National Security of the global economic situation and, specifically, the economic situation of the different countries of the hemisphere.
THUR	10/JAN	SH-AU1-30MA	Module IV - AU: Economic policy	6	Div. acdmc. areas & AU	Help Students to understand, analyze and identify the causes and possible consequences for National Security of the global economic situation and, specifically, the economic situation of the different countries of the hemisphere
FRI	11/JAN	SH-AU1-30MA	Module IV - AU: Economic policy.	6	Div. acdmc. areas & AU	Help Students to understand, analyze and identify the causes and possible consequences for National Security of the global economic situation and, specifically, the economic situation of the different countries of the hemisphere.
SAT	12/JAN					
SUN	13/JAN					
MON	14/JAN	SH-P2-2CF	Current situation in the Americas.	2	Div. Acdmc Areas	A expert's review of the situation in the Americas, and of political, economic, military and social prospects.
	14/JAN	SH-SR2-1OR	Orientation on "peacekeeping operations" seminar	1	Div. Seminar.	Presentation of seminar and orientation program.
	14/JAN	SH - X - 3TPI	Research period	3	Div. research	Encourage academic research efforts.
TUES	15/JAN	SH-SR3-30SE	"Peacekeeping operations" Seminar	6	Div. Seminar &	Provide a general understanding of the main aspects of peacekeeping operations.

					CDA	
WED	16/JAN	SH-SR3-30SE	“Peacekeeping operations” Seminar	6	Div. Seminar & CDA	Provide a general understanding of the main aspects of peacekeeping operations..
THUR	17/JAN	SH-SR3-30SE	“Peacekeeping operations” Seminar	6	Div. Seminar & CDA	Provide a general understanding of the main aspects of peacekeeping operations.
FRI	18/JAN	SH-SR3-30SE	“Peacekeeping operations” Seminar	6	Div. Seminar & CDA	Provide a general understanding of the main aspects of peacekeeping operations.
SAT	19/JAN					
SUN	20/JAN					
MON	21/JAN	MARTIN LUTHER KING DAY				
TUES	22/JAN	SH-VA2--4VT	Visit to the Inter-American Defense Board (IADB)	4	Div. acdmc. field trips	Visit the facilities of the IADB and learn about the work performed by the Council of Delegates.
	22/JAN	SH – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
WED	23/JAN	SH-S2-2CF	Population and migration in the hemisphere.	2	Div. Acdmc Areas	Examine the make up and distribution of the population of the hemisphere. Understand the phenomenon of internal, external migration, causes and effects thereof.
	23/JAN	SH-P4-3PA	Human rights in the Americas.	2	Div. Acdmc Areas	Panel of experts on human rights in Latin America.
	23/JAN	SH-S4-2CF	Labor and social assistance in the hemisphere	2	Div. Acdmc Areas	Understand the labor situation on the continent, highlighting specific characteristics of the different regions.
THUR	24/JAN	SH-S5-2CF	Religion in the hemisphere	2	Div. Acdmc Areas	Examine the evolution of the different religions in the hemisphere and their relationship to the core of society: the family, education and politics. Issues pertaining to the church and their repercussions.

	24/JAN	SH-S6-2CF	Health in the Hemisphere.	2	Div. Acdmc Areas	Describe and analyze the state of health in the Hemisphere and current health policies. The Pan American Health Organization, its actions in the field of health and its connection to the World Health Organization.
	24/JAN	SH-E4-2CF	SICA: Current situation and future prospects. (Central American Integration System)	2	Div. Acdmc Areas	Learn about the successes and existing difficulties for the participants in that regional economic bloc in applying SICA. Discuss prospects for implementing and maintaining it.
FRI	25/JAN	SH-E5-3CF	NAFTA: Current situation and future prospects.	3	Div. Acdmc Areas	Learn about the successes and existing difficulties for the participants in that regional economic bloc in applying NAFTA. Discuss prospects for implementing and maintaining it.
	25/JAN	SH-AA1-3PA	North America.	3	Div. Acdmc Areas	Panel of experts on North America: political, economic, military and social aspects.
SAT	26/JAN					
SUN	27/JAN					
MON	28/JAN	SH-E6-2CF	CARICOM: Current situation and future prospects.	2	Div. Acdmc Areas	Learn about the successes and existing difficulties for the participants in that regional economic bloc in applying CARICOM. Discuss prospects for implementing and maintaining it.
	28/JAN	SH-E7-2CF	MERCOSUR: Current situation and future prospects.	2	Div. Acdmc Areas	Learn about the successes and existing difficulties for the participants in that regional economic bloc in applying MERCOSUR. Discuss prospects for implementing and maintaining it.
	28/JAN	SH-E8-2CF	Andean Community of Nations: Current situation and future prospects.	2	Div. Acdmc Areas	Learn about the successes and existing difficulties for the participants in that regional economic bloc in applying the agreements of the Andean Community of Nations. Discuss prospects for implementing and maintaining them.

TUES	29/JAN	SH-P3-2CF	US foreign policy toward Latin America.	2	Div. Acdmc Areas	A review of policies and major areas by representatives of the US government.
	29/JAN	SH-AA2-3PA	Central America and the Caribbean	3	Div. Acdmc Areas	Panel of experts on Central America and the Caribbean: political, economic, military and social aspects.
	29/JAN	SH - X -1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
WED	30/JAN	EC-J-2PA	Panel discussion. Delegation Chiefs - IADB	6	Del. Chiefs	Participation of three delegation chiefs is scheduled for each panel discussion; 15 minutes is set aside for remarks from each chief; then following a break, a 45 minute discussion period will take place.
THUR	31/JAN	EC-J-2PA	Panel discussion. Delegation Chiefs - IADB	5	Del. Chiefs	Participation of three delegation chiefs is scheduled for each panel discussion; 15 minutes is set aside for remarks from each chief; then following a break, a 45 minute discussion period will take place.
	31/JAN	SH-VA3-1OR	Orientation on Visit to Pentagon	1	Div. acdmc. Field trips	Orientation on transportation, schedule and conduct for visit.
FRI	01/FEB/08	SH-VA3-4VT	Visit: Pentagon	4	Div. acdmc. Field trips	Learn about the structure and missions of the US Armed Forces.
	01/FEB	SH - X - 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
SAT	02/FEB					
SUN	03/FEB					
MON	04/FEB	SH-AA3-3PA	South America.	3	Div. Acdmc Areas	Panel of experts on South America: political, economic, military and sociocultural aspects.
	04/FEB	SH-E9-3PA	FTAA (Free Trade Area of the Americas)	3	Div. Acdmc Areas	Learn about exchange of goods, protectionist and sanitary barriers, discuss the prospects of economic integration in the hemisphere, considering potential and existing difficulties.

TUES	05/FEB	SH-X4-1OR	Orientation on “country study” assignment	1	Div. rsearch	Orientation on the oral presentation of the assignment.
	05/FEB	SH-E2-3PA	Scientific, technological and industrial development in the American hemisphere.	3	Div. Acdmc Areas	Learn about the current situation, existing difficulties and prospects for development.
	05/FEB	SH-E3-2CF	Natural resources and the environment in the hemisphere.	2	Div. Acdmc Areas	Learn about the levels of exploitation of natural resources and the economic effects on the region resulting from utilization of those resources. Learn about the recurring costs of conservationist policies.
WED	06/FEB	SH-X2-30EO	Oral presentation of “country study” assignment	6	Div. rsearch	Student assignments updating Western hemisphere countries’ statistical data and an assessment of potential future scenarios will be presented during this period.
THUR	07/FEB	SH-X2-30EO	Oral presentation of “country study” assignment	6	Div. rsearch	Student assignments updating Western hemisphere countries’ statistical data and an assessment of potential future scenarios will be presented during this period.
FRI	08/FEB	SH-X2-30EO	Oral presentation of “country study” assignment	6	Div. rsearch	Student assignments updating Western hemisphere countries’ statistical data and an assessment of potential future scenarios will be presented during this period.
SAT	09/FEB					
SUN	10/FEB					
MON	11/FEB	SH-X2-30EO	Oral presentation of “country study” assignment	6	Div. rsearch	Student assignments updating Western hemisphere countries’ statistical data and an assessment of potential future scenarios will be presented during this period.
TUES	12/FEB	EC-J-4DP	Sports– Circle of Friendship	4	Course Dirctor	Intramural sports
	12/FEB	SH – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.

WED	13/FEB	SH-VA4-4VT	Visit: Capitol	4	Div. acdmc. Field trips	Learn about the history, structure and business of the US Congress.
	13/FEB	SH-VA6-2OR	Orientation: Trip to Latin America.	2	Div. acdmc. Field trips	Orientation on main aspects for upcoming field trip and visits.
THUR	14/FEB	SH-X2-30EO	Oral presentation of “country study” assignment	6	Div. rsearch	Student assignments updating Western hemisphere countries’ statistical data and an assessment of potential future scenarios will be presented during this period.
FRI	15/FEB	SH – X – 6TPI	Research period	6	Div. rsearch	Encourage academic research efforts.
	15/FEB	SH	Research project with Cadets from West Point and IADC Academic Advisors.	6	Div. rsearch	Encourage academic research efforts.
SAT	16/FEB	SH	Research project with Cadets from West Point and IADC Academic Advisors.	6	Div. rsearch	Encourage academic research efforts.
SUN	17/FEB					
MON	18/FEB	PRESIDENT’S DAY				
TUES	19/FEB	SH-P1-2CF	Entities and organizations of the OAS	6	Div acdmc. areas	Learn about the organizations and entities of the OAS
WED	20/FEB	SH-P1-2CF	Entities and organizations of the OAS	6	Div acdmc. areas	Learn about the organizations and entities of the OAS
THUR	21/FEB	SH-P1-2CF	Entities and organizations of the OAS	6	Div acdmc. areas	Learn about the organizations and entities of the OAS
FRI	22/FEB	SH-P1-2CF	Entities and organizations of the OAS	6	Div acdmc. areas	Learn about the organizations and entities of the OAS
SAT	23/FEB					
SUN	24/FEB					
MON	25/FEB	SH-X1-22CT	Committee 2. Assessment of the hemispheric situation	5	Div. rsearch	Examine fundamental aspects of the hemispheric situation in the different areas of power.

	25/FEB	SH-VA5-1OR	Orientation on OAS visit.	1	Div. acdmc. field trips	Orientation on transportation, scheduled events and conduct for the visit.
TUES	26/FEB	SH-VA5-4VT	Visit to the headquarters of the Organization of American States (OAS)	4	Div. acdmc. field trips	Learn about the structure and business conducted by the entity.
	26/FEB	SH-SR7-1OR	Orientation on “threats, concerns and other challenges to hemispheric security” seminar	1	Div. Seminar	Presentation of seminar schedule and orientation.
	26/FEB	SH – X – 1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
WED	27/FEB	SH-X1-22CT	Committee 2. Assessment of the hemispheric situation	6	Div. rsearch	Examine fundamental aspects of the hemispheric situation in the different areas of power.
THUR	28/FEB	SH-X1-22CT	Committee 2. Assessment of the hemispheric situation	6	Div. rsearch	Examine fundamental aspects of the hemispheric situation in the different areas of power.
FRI	29/FEB	SH-X1-22CT	Committee 2. Assessment of the hemispheric situation	5	Div. rsearch	Examine fundamental aspects of the hemispheric situation in the different areas of power.
	29/FEB	SH – X – 1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
SAT	01/MAR/08					
SUN	02/MAR					
MON	03/MAR	SH-VA1-60VJ	Academic field trip to Latin America	30	Div. acdmc. field trips	Learn about the main agencies and facilities found in each country visited, from the point of view of the fields of power.
TUES	04/MAR					
WED	05/MAR					
THUR	06/MAR					
FRI	07/MAR					
SAT	08/MAR					
SUN	09/MAR					
MON	10/MAR	SH-VA1-60VJ	Academic field trip to Latin America	30	Div. acdmc. field trips	Learn about the main agencies and facilities found in each country visited, from the point of view of the fields of power.
TUES	11/MAR					
WED	12/MAR					
THUR	13/MAR					
FRI	14/MAR					

SAT	15/MAR					
SUN	16/MAR					
MON	17/MAR	EASTER LEAVE.				
TUES	18/MAR					
WED	19/MAR					
THUR	20/MAR					
FRI	21/MAR					
SAT	22/MAR					
SUN	23/MAR					
MON	24/MAR	SH-VA5-4VT	Visit: Inter-American Development Bank (IDB)	4	Div. acdmc. field trips	Learn about the mission, structure and business conducted by the entity.
	24/MAR	SH – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
TUES	25/MAR	EC-J-4DP	Sports –Circle of Friendship.	4	Course Directr	Intramural sports.
	25/MAR	SH – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
WED	26/MAR	IH-VA6-6VT	Visit: Marines Corps doctrine and training center and museum.	6	Div. acdmc. field trips	Learn about their respective missions, structures and operations from the hemispheric security point of view.
THUR	27/MAR	SH-VA7-4VT	Visit: World Bank (WB) – (BIRD)	4	Div. acdmc. field trips	Learn about the mission, structure and business conducted by the entity.
	27/MAR	SH – X – 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
FRI	28/MAR	IH-X-6TPI	Research period	6	Div. rsearch	Encourage academic research efforts.
SAT	29/MAR					
SUN	30/MAR					
PERIOD V: THE INTER-AMERICAN SYSTEM AND INSTRUMENTS OF HEMISPHERIC SECURITY						
Objective. (Period V). Introduce the Inter-American system and the instruments of hemispheric security.						
Length of time. Five weeks.						

MON	31/MAR	IH-SR4-18SE	“Threats, concerns and other challenges for hemispheric security” Seminar	5	Div. Semindr.	Provide and/or update knowledge of “threats, concerns and other challenges for hemispheric security so students are able to conduct analysis, assessments and act as advisors at high levels of responsibility.
	31/MAR	IH - X - 1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
TUES	01/APR/08	IH-SR4-18SE	“Threats, concerns and other challenges for hemispheric security” Seminar	5	Div. Semindr.	Provide and/or update knowledge of “threats, concerns and other challenges for hemispheric security so students are able to conduct analysis, assessments and act as advisors at high levels of responsibility.
	01/APR/08	IH - X - 1TPI	Research period	1	Div. rsearch	Encourage academic research efforts.
WED	02/APR	IH-SR4-18SE	“Threats, concerns and other challenges for hemispheric security” Seminar	4	Div. Semindr.	Provide and/or update knowledge of “threats, concerns and other challenges for hemispheric security so students are able to conduct analysis, assessments and act as advisors at high levels of responsibility.
	02/APR	IH - X - 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
THUR	03/APR	IH-SR4-18SE	“Threats, concerns and other challenges for hemispheric security” Seminar	4	Div. Semindr.	Provide and/or update knowledge of “threats, concerns and other challenges for hemispheric security so students are able to conduct analysis, assessments and act as advisors at high levels of responsibility.
	03/APR	IH - X - 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
FRI	04/APR	IH-X-6TPI	Research period	6	Div. rsearch.	Encourage academic research efforts.
SAT	05/APR					
SUN	06/APR					
MON	07/APR	IH-VA1-1OR	Orientation on the US Naval Academy Visit in Annapolis, Maryland.	1	Div. acdmc. field trips	Orientation on the visit.

	07/APR	IH-P1-2CF	Human Rights	5	Div. research	Encourage academic research efforts.
TUES	08/APR	EC-J-4DP	Circle of Friendship.	--	Course Director	
	08/APR	IH-P1-2CF	Human Rights	6	Div. research	Encourage academic research efforts.
WED	09/APR	IH-P1-2CF	Human Rights	6	Div. research	Encourage academic research efforts.
THUR	10/APR	IH-VA1-6VT	Visit to the US Naval Academy Visit in Annapolis, Maryland.	6	Div. acdmc. field trips	Learn about the mission, structure and courses offered by the academy. Tour of campus.
FRI	11/APR	IH-X-5TPI	Research period	5	Div. research	Encourage academic research efforts.
	11/APR	IH-X2-1OR	Orientation on Committee 3	1	Div. research	"Identification and analysis of threats, challenges and other concerns."
SAT	12/APR					
SUN	13/APR					
MON	14/APR	IH-AU1-30MA	Module V - AU: Hemispheric Instruments	6	Div. acdmc. areas & AU	Learn about the security instruments and organizations used in the hemisphere.
TUES	15/APR	IH-AU1-30MA	Module V - AU: Hemispheric Instruments	6	Div. acdmc. areas & AU	Learn about the security instruments and organizations used in the hemisphere.
WED	16/APR	IH-AU1-30MA	Module V - AU: Hemispheric Instruments	6	Div. acdmc. areas & AU	Learn about the security instruments and organizations used in the hemisphere.
THUR	17/APR	IH-AU1-30MA	Module V - AU: Hemispheric Instruments	6	Div. acdmc. areas & AU	Learn about the security instruments and organizations used in the hemisphere.
FRI	18/APR	IH-AU1-30MA	Module V - AU: Hemispheric Instruments	5	Div. acdmc. areas & AU	Learn about the security instruments and organizations used in the hemisphere.

	18/APR	IH-VA3-1OR	Orientation on academic field trip around the US.	1	Div. acdmc. field trips	Orientation on main aspects for the upcoming field trip.
SAT	19/APR					
SUN	20/APR					
MON	21/APR	IH-VA1-60VJ	Academic field trip around the United States	30	Div. acdmc. field trips	Learn about some of the different agencies and facilities found around the country, from the fields of power point of view.
TUES	22/APR					
WED	23/APR					
THUR	24/APR					
FRI	25/APR					
SAT	26/APR					
SUN	27/APR					
MON	28/APR	IH-VA1-60VJ	Academic field trip around the United States	30	Div. acdmc. field trips	Learn about some of the different agencies and facilities found around the country, from the fields of power point of view.
TUES	29/APR					
WED	30/APR					
THUR	01/MAY/08					
FRI	02/MAY					
SAT	03/MAY					
SUN	04/MAY					
PERIOD VI: APPLYING SKILLS AND KNOWLEDGE						
Objective. Put into practice the knowledge acquired during the different academic periods.						
Length of time. This period runs for seven weeks.						
MON	05/MAY	AP-AU1-24MA	Module VI - AU: The art of negotiation	6	Div. acdmc areas. & AU	Provide students with the know-how to make the right decision, when not in a position to decide on their own.
		AP - X - 2TPI	Research period	2	Div. rsearch	Encourage academic research efforts.
TUES	06/MAY	AP-AU1-24MA	Module VI - AU: The art of negotiation	6	Div. acdmc areas. & AU	Provide students with the know-how to make the right decision, when not in a position to decide on their own.
WED	07/MAY	AP-AU1-24MA	Module VI - AU: The	6	Div.	Provide students with the know-how to make the right

			art of negotiation		acdmc areas. & AU	decision, when not in a position to decide on their own.
THUR	08/MAY	AP-AU1-24MA	Module VI - AU: The art of negotiation	6	Div. acdmc areas. & AU	Provide students with the know-how to make the right decision, when not in a position to decide on their own.
FRI	09/MAY	AP-AU1-24MA	Module VI - AU: The art of negotiation	6	Div. acdmc areas. & AU	Provide students with the know-how to make the right decision, when not in a position to decide on their own.
SAT	10/MAY					
SUN	11/MAY					
MON	12/MAY	AP-X3-24CT	Committee 3. "Diagnosis and Prospects for Hemispheric Defense and Security"	6	Div. rsearch	Identify traditional and new threats, challenges or concerns affecting or that could affect hemispheric security.
TUES	13/MAY	AP-X3-24CT	Committee 3. "Diagnosis and Prospects for Hemispheric Defense and Security"	6	Div. rsearch	Identify traditional and new threats, challenges or concerns affecting or that could affect hemispheric security.
WED	14/MAY	AP-X3-24CT	Committee 3. "Diagnosis and Prospects for Hemispheric Defense and Security"	6	Div. rsearch	Identify traditional and new threats, challenges or concerns affecting or that could affect hemispheric security.
THUR	15/MAY	AP-X3-24CT	Committee 3. "Diagnosis and Prospects for Hemispheric Defense and Security"	4	Div. rsearch	Identify traditional and new threats, challenges or concerns affecting or that could affect hemispheric security.
		AP-SR1-1OR	Orientation on the "Negotiation and conflict resolution" Seminar.	1	Div. Semindr	Orientation on the content of the seminar and how the seminar will be taught.
		AP-X1-2MO	Masters Thesis	1	Div rsearch	Formal turn in of theses in auditorium
FRI	16/MAY	IH - X -6TPI	Research period	6	Div. rsearch	Encourage academic research efforts.
SAT	17/MAY					
SUN	18/MAY					

MON	19/MAY	AP-SR5-24SE	“Negotiation and conflict resolution” Seminar.	6	Div. Seminars OAS, USIP.	Teach new approaches and tools for conflict management used by international actors; diplomacy and non governmental organizations and examine the role of the media during the crisis and the negotiation.
TUES	20/MAY	AP-SR5-24SE	“Negotiation and conflict resolution” Seminar.	6	Div. Seminars OAS, USIP.	Teach new approaches and tools for conflict management used by international actors; diplomacy and non governmental organizations and examine the role of the media during the crisis and the negotiation.
WED	21/MAY	AP-SR5-24SE	“Negotiation and conflict resolution” Seminar.	6	Div. Seminars OAS, USIP.	Teach new approaches and tools for conflict management used by international actors; diplomacy and non governmental organizations and examine the role of the media during the crisis and the negotiation.
THUR	22/MAY	AP-SR5-24SE	“Negotiation and conflict resolution” Seminar.	6	Div. Seminars OAS, USIP.	Teach new approaches and tools for conflict management used by international actors; diplomacy and non governmental organizations and examine the role of the media during the crisis and the negotiation.
FRI	23/MAY	AP – X – 6TPI	Research period	6	Div. research	Encourage academic research efforts.
SAT	24/MAY					
SUN	25/MAY					
MON	26/MAY	MEMORIAL DAY				
TUES	27/MAY	AP-SR3-24EJ	Exercise. “Crisis management and conflict resolution”	6	Div. Regional LAB, CHDS.	Put tools learned on theory of negotiation and conflict resolution into practice.
WED	28/MAY	AP-SR3-24EJ	Exercise. “Crisis management and conflict resolution”	6	Div. Seminars Regional LAB, CHDS.	Put tools learned on theory of negotiation and conflict resolution into practice.

THUR	29/MAY	AP-SR3-24EJ	Exercise. "Crisis management and conflict resolution"	6	Div. Seminar Regional LAB, CHDS.	Put tools learned on theory of negotiation and conflict resolution into practice.
FRI	30/MAY	AP-SR3-24EJ	Exercise. "Crisis management and conflict resolution"	6	Div. Seminar Regional LAB, CHDS.	Put tools learned on theory of negotiation and conflict resolution into practice.
SAT	31/MAY					
SUN	01/JUN/08					
MON	02/JUN	AP	Preparation Defense of Thesis	6		
TUES	03/JUN	EC-J-4DP	Sports – Circle of Friendship.	4	Course Director	Intramural sports.
	03/JUN	AP	Preparation Defense of Thesis	2		
WED	04/JUN	AP	Preparation Defense of Thesis	6		
THUR	05/JUN	AP	Preparation Defense of Thesis	6		
FRI	06/JUN	AP	Preparation Defense of Thesis	6		
SAT	07/JUN					
SUN	08/JUN					
MON	09/JUN	AP-US5-30MA	Module V - USAL: Defense and security policy	6	Div. acdmc. areas & USAL	Teach students about the criteria to develop a defense and security policy and its importance as a factor of mutual trust between countries. Learn about the security instruments and organizations used in the hemisphere.
TUES	10/JUN	AP-US5-30MA	Module V - USAL: Defense and security policy	6	Div. acdmc. areas & USAL	Teach students about the criteria to develop a defense and security policy and its importance as a factor of mutual trust between countries. Learn about the security instruments and organizations used in the hemisphere.
WED	11/JUN	AP-US5-30MA	Module V - USAL: Defense and security	6	Div.	Teach students about the criteria to develop a defense

			policy		acdmc. areas & USAL	and security policy and its importance as a factor of mutual trust between countries. Learn about the security instruments and organizations used in the hemisphere.
THUR	12/JUN	AP-US5-30MA	Module V - USAL: Defense and security policy	6	Div. acdmc. areas & USAL	Teach students about the criteria to develop a defense and security policy and its importance as a factor of mutual trust between countries. Learn about the security instruments and organizations used in the hemisphere.
FRI	13/JUN	AP-US5-30MA	Module V - USAL: Defense and security policy.	6	Div. acdmc. areas & USAL	Teach students about the criteria to develop a defense and security policy and its importance as a factor of mutual trust between countries. Learn about the security instruments and organizations used in the hemisphere.
SAT	14/JUN					
SUN	15/JUN					
MON	16/JUN	AP-X3-30MO	Defense of thesis	6	Div. rsearch	Oral defense of research papers before an evaluation panel of inside and outside judges.
TUES	17/JUN	AP-X3-30MO	Defense of thesis	6	Div. Investg .	Oral defense of research papers before an evaluation panel of inside and outside judges.
WED	18/JUN	AP-X3-30MO	Defense of thesis	6	Div. Investg .	Oral defense of research papers before an evaluation panel of inside and outside judges.
THUR	19/JUN	AP-X3-30MO	Defense of thesis	6	Div. rsearch	Oral defense of research papers before an evaluation panel of inside and outside judges.
FRI	20/JUN	AP-X3-30MO	Defense of thesis	6	Div. rsearch	Oral defense of research papers before an evaluation panel of inside and outside judges.
SAT	21/JUN					
SUN	22/JUN					
MON	23/JUN	ADM-6	Administrative process for graduation	6	Course Dirctor	Not applicable (N/A).

TUES	24/JUN	ADM-3	Administrative process for graduation	3	Course Director	Not applicable (N/A).
	24/JUN	AP-JI-2CM	Graduation ceremony rehearsal.	2	Course Director	Orientation and rehearsal of Graduation Ceremony.
	24/JUN	EC-J2-1EL	Elections.	1	Course Director & AADCID	Election of officers of the IADC student and alumnae association.
WED	25/JUN	ADM-4	Administrative process for graduation	4	Course Director	Not applicable (N/A).
	25/JUN	EC-J2-2CA	Academic Council.	2	IADC	Not applicable (N/A).
THUR	26/JUN	ADM-6	Administrative process for graduation	6	Course Director	Not applicable (N/A).
FRI	27/JUN	AP-J2-4CM	Graduation Ceremony	4	IADC	Graduation Ceremony at the Main Building of the Organization of American States.
PREPARATION AND DEPARTURE PERIOD						
SAT	28/JUN					
SUN	29/JUN					
MON	30/JUN	ADM-1	Return of foreign graduates to home countries.			
	30/JUN	AS-J2-30OR	Preparation of new course by Advisors for new advisors.			
	30/JUN	ADM-1	Awarding of Advisorships			
	30/JUN	ADM-1	Submission of final report from 46th Class to Chief of Studies.			
	30/JUN	ADM-1	Administrative process of departure.			
TUES	01/JUL/08	ADM-1	Return of foreign graduates to home countries.			
	01/JUL/08	AS-J2-30OR	Preparation of new course by Advisors for new advisors.			
	01/JUL/08	ADM-1	Awarding of Advisorships			
	01/JUL/08	ADM-1	Submission of final report from 46th Class to Chief of Studies.			
	01/JUL/08	ADM-1	Administrative process of departure.			
WED	02/JUL	ADM-1	Return of foreign graduates to home countries.			
	02/JUL	AS-J2-30OR	Preparation of new course by Advisors for new advisors.			
	02/JUL	ADM-1	Awarding of Advisorships.			
	02/JUL	ADM-1	Submission of final report from 46th Class to Chief of Studies.			
	02/JUL	ADM-1	Administrative process of departure.			
THUR	03/JUL	ADM-1	Return of foreign graduates to home countries.			
	03/JUL	AS-J2-30OR	Preparation of new course by Advisors for new advisors.			

	03/JUL	ADM-1	Awarding of Advisorships.
	03/JUL	ADM-1	Submission of final report from 46th Class to Chief of Studies.
	03/JUL	ADM-1	Administrative process of departure.
FRI	04/JUL		INDEPENDENCE DAY
SAT	05/JUL		
SUN	06/JUL		
MON	07/JUL	ADM-1	Return of foreign graduates to home countries.
	07/JUL	ADM-1	Administrative process of departure.
TUES	08/JUL	ADM-1	Return of foreign graduates to home countries.
	08/JUL	ADM-1	Administrative process of departure.
WED	09/JUL	ADM-1	Return of foreign graduates to home countries.
	09/JUL	ADM-1	Administrative process of departure.
THUR	10/JUL	ADM-1	Return of foreign graduates to home countries.
	10/JUL	ADM-1	Administrative process of departure.
FRI	11/JUL	ADM-1	Return of foreign graduates to home countries.
	11/JUL	ADM-1	Administrative process of departure.
SAT	12/JUL		
SUN	13/JUL		
MON	14/JUL	ADM-1	Registration of Students and new Advisors.
	14/JUL	ADM-1	OPENING OF 48TH CLASS
TUES	15/JUL	ADM-1	Registration of Students and new Advisors.
	15/JUL	ADM-1	END OF 47TH CLASS